Comment

Central-line bundles need a multimodal implementation strategy

Every year, health-care-associated infections (HAIs) affect millions of patients worldwide.1 In intensive care units (ICUs), 12–15% of all HAIs are bloodstream infections, mostly associated with the use of central lines,² and are responsible for excess morbidity, mortality, and use of hospital resources. Central-lineassociated bloodstream infections (CLABSIs) are linked to device-related and practice-related risk factors.³ Extrinsic risks such as femoral or jugular insertion site, <mark>number</mark> of catheter <mark>lumens</mark>, or <mark>time</mark> the device is <mark>left</mark> in palce can be modified.⁴ Maximum sterile barrier precautions, appropriate aseptic technique, and use of alcohol-based chlorhexidine for skin antisepsis are measures to further prevent infection; these are deemed best practice with use of central-line bundles and patient care.⁴⁻⁶ Best practice interventions allow substantial CLABSI reduction by promotion of groups or bundles of procedures and technology, and by use of a multimodal strategy for education, training, implementation, and dissemination.6,7

In this issue of The Lancet Infectious Diseases, Erwin Ista and colleagues present the results of their systematic review and meta-analysis⁸ about the effect of bundle strategies on CLABSI incidence in 2370 ICUs (including adult, paediatric, and neonatal settings) worldwide. Their review⁸ assessed the effectiveness of centralline bundles (insertion and maintenance or both) in preventing CLABSIs. It is the largest—and, in our opinion, the best-completed review in its scientific field. Although the main outcome that bundle strategies significantly reduce CLABSI incidence (incidence risk ratio [IRR] 0.44 [95% CI 0.39-0.50], p<0.001) is not surprising, the review⁸ offers some unanticipated and important findings. Variation of baseline incidence has a geographical distribution with lower incidence in highincome countries. Some settings with higher baseline incidence had larger CLABSI reductions, but multifaceted interventions in hospitals with limited resources (IRR 0.47 [95% CI 0.40-0.54]) were equally effective as in high-income settings (0.44 [0.38-0.51], p=0.77). Ista and colleagues' review⁸ also investigated the role of performance indicators and, to little surprise, reported that such information is often missing and, when provided, of rather low quality. The absence of reporting process indicators is a general shortcoming of infection control studies; such information would help to assess the translation of behavioural interventions into practice change at patient bedsides. Finally, the effect of bundle strategies is sustained over time. The reason for sustainability is not quite clear, but culture changes because of the multimodality of CLABSI interventions are probably at the heart of it.

Studies published after 2013 did not contribute further to the knowledge on the effectiveness of central-line bundles in this systematic review.8 This finding does not mean, however, that new studies might not contribute to the evidence-base of CLABSI prevention-eq, key studies published in the past 2 years have proven the subclavian to be better than the jugular access site,4 alcohol-based chlorhexidine to be better than alcoholbased iodine,⁵ and multimodal strategies to not only work in the ICU but also throughout hospitals.⁹ However, when summarising the role of bundles, the authors correctly state that "the question of whether central-line bundles are effective [in CLABSI prevention] is no longer open to debate".8 Although unquestionably effective, bundles have a major disadvantage-implementation is not easy. Ista and colleagues⁸ list education, performance feedback, and checklists as the most frequently used strategies for implementation and briefly discuss the role of written protocols and leadership. This section is the weakest part of their review,8 but study reports rarely offer details about the implementation process, even if successful. The same strategy can work in one setting,⁷ but not in another.¹⁰ The Michigan Keystone and the Matching Michigan programmes in the USA and in England are excellent examples illustrating how much local context affects outcome by interfering with implementation.^{11,12} The same intervention that worked in <u>Michigan</u>, USA, did <u>not</u> <u>work</u> in <u>England</u>. At a closer look, the studies reviewed by Ista and colleagues⁸ are quite heterogeneous both in bundle composition and implementation strategy.

Success frequently relies on adaption of the strategy to the local context. The authors mention that important factors for success are understanding



Lancet Infect Dis 2016 Published Online February 18, 2016 http://dx.doi.org/10.1016/ 51473-3099(15)00480-6 See Online/Articles http://dx.doi.org/10.1016/ 51473-3099(15)00409-0 of the complexity of an innovation and culture of a setting. Bundle strategies follow recognised models for infection prevention and control programmes with successful implementation relying on multimodal and multidisciplinary approaches. Use and implementation of infection prevention strategies need to be adapted to patient bedsides. Bundles are no exception. They prevent central-line infections, but their successful implementation needs multimodal approaches adapted to local realities. Evidence-based implementation science with continuous monitoring of performance indicators should be the topic of future studies in central-line infection prevention.

Walter Zingg, *Didier Pittet

Infection Control Programme, WHO Collaborating Centre on Patient Safety, Faculty of Medicine, University of Geneva Hospitals, Geneva 1211, Switzerland didier.pittet@hcuge.ch

We declare no competing interests

- Allegranzi B, Bagheri Nejad S, Combescure C, et al. Burden of endemic health-care-associated infection in developing countries: systematic review and meta-analysis. *Lancet* 2011; 377: 228–41.
- 2 Vincent JL, Rello J, Marshall J, et al, EPIC II Group of Investigators. International study of the prevalence and outcomes of infection in intensive care units. JAMA 2009; **302:** 2323–29.

- Zingg W, Holmes A, Dettenkofer M, et al, for the systematic review and evidence-based guidance on organization of hospital infection control programmes (SIGHT) study group. Hospital organisation, management, and structure for prevention of health-care-associated infection: a systematic review and expert consensus. *Lancet Infect Dis* 2015; **15**: 212–24.
- Parienti JJ, Mongardon N, Megarbane B, et al, for the 3SITES Study Group. Intravascular complications of central venous catheterization by insertion site. N Engl J Med 2015; **373:** 1220–29.
- 5 Mimoz O, Lucet J-C, Kerforne T, et al, for the CLEAN trial investigators. Skin antisepsis with chlorhexidine-alcohol versus povidone iodine-alcohol, with and without skin scrubbing, for prevention of intravascular-catheterrelated infection (CLEAN): an open-label, multicentre, randomised, controlled, two-by-two factorial trial. Lancet 2015; 368: 2069-77.
- 6 Eggimann P, Harbarth S, Constantin MN, Touveneau S, Chevrolet J-C, Pittet D. Impact of a prevention strategy targeted at vascular-access care on incidence of infections acquired in intensive care. *Lancet* 2000; **355**: 1864–68.
- 7 Pronovost P, Needham D, Berenholtz S, et al. An intervention to decrease catheter-related bloodstream infections in the ICU. N Engl J Med 2006; 355: 2725–32.
- 8 Ista E, van der Hoven B, Kornelisse RF, et al. Effectiveness of insertion and maintenance bundles use to prevent central line-associated bloodstream infections in critically ill patients of all ages: a systematic review and meta-analysis. *Lancet Infect Dis* 2016; published online Feb 18. http://dx.doi. org/10.1016/51473-3099(15)00409-0.
- 9 Zingg W, Cartier V, Inan C, et al. Hospital-wide multidisciplinary, multimodal intervention programme to reduce central venous catheter-associated bloodstream infection. PLoS One 2014; 9: e93898
- 10 Bion J, Richardson A, Hibbert P, et al, Matching Michigan Collaboration & Writing Committee. 'Matching Michigan': a 2-year stepped interventional programme to minimise central venous catheter-blood stream infections in intensive care units in England. *BMJ Qual Saf* 2013; **22**: 110–23.
- 11 Dixon-Woods M, Bosk CL, Aveling EL, Goeschel CA, Pronovost PJ. Explaining Michigan: developing an ex post theory of a quality improvement program. *Milbank Q* 2011; 89: 167–205.
- 12 Dixon-Woods M, Leslie M, Tarrant C, Bion J. Explaining Matching Michigan: an ethnographic study of a patient safety program. *Implement Sci* 2013; **8**:70.

Articles

Effectiveness of insertion and maintenance bundles to prevent central-line-associated bloodstream infections in critically ill patients of all ages: a systematic review and meta-analysis

Erwin Ista, Ben van der Hoven, René F Kornelisse, Cynthia van der Starre, Margreet C Vos, Eric Boersma, Onno K Helder

Summary

Background Central-line-associated bloodstream infections (CLABSIs) are a major problem in intensive care units Lancet Infect Dis 2016 (ICUs) worldwide. We aimed to quantify the effectiveness of central-line bundles (insertion or maintenance or both) to prevent these infections.

Methods We searched Embase, MEDLINE OvidSP, Web-of-Science, and Cochrane Library to identify studies reporting the implementation of central-line bundles in adult ICU, paediatric ICU (PICU), or neonatal ICU (NICU) patients. We searched for studies published between Jan 1, 1990, and June 30, 2015. For the meta-analysis, crude estimates of infections were pooled by use of a DerSimonian and Laird random effect model. The primary outcome was the number of CLABSIs per 1000 catheter-days before and after implementation. Incidence risk ratios (IRRs) were obtained by use of random-effects models.

Findings We initially identified 4337 records, and after excluding duplicates and those ineligible, 96 studies met the eligibility criteria, 79 of which contained sufficient information for a meta-analysis. Median CLABSIs incidence were 5.7 per 1000 catheter-days (range 1.2–46.3; IQR 3.1–9.5) on adult ICUs; 5.9 per 1000 catheter-days (range 2.6–31.1; 4.8-9.4) on PICUs; and 8.4 per 1000 catheter-days (range 2.6-24.1; 3.7-16.0) on NICUs. After implementation of central-line bundles the CLABSI incidence ranged from 0 to 19.5 per 1000 catheter-days (median 2.6, IQR 1.2-4.4) in all types of ICUs. In our meta-analysis the incidence of infections decreased significantly from median 6.4 per 1000 catheter-days (IQR 3·8–10·9) to 2·5 per 1000 catheter-days (1·4–4·8) after implementation of bundles (IRR 0·44, 95% CI 0.39-0.50, p<0.0001; P=89%).

Interpretation Implementation of central-line bundles has the potential to reduce the incidence of CLABSIs.

Funding None.

Introduction

Health-care-associated infections are a major problem in intensive care units (ICUs) worldwide.1 They have been associated not only with impaired immunity of critically ill patients but also with the presence of central lines, urine catheters, and invasive ventilation.23 The true number of health-care-associated bloodstream infections is not known, but 18000 cases are estimated to have occurred in intensive care in 2009 in the USA, which were associated with a mortality as high as 25%.4 However, the International Nosocomial Infection Control Consortium (INICC) stated that the pooled incidence of central-line-associated bloodstream infections (CLABSIs) in INICC ICUs (ie, in Africa, Asia, Europe, and Latin America), of <u>4.9 infections per 1000 central-line-days</u>, is nearly five times higher than that reported from comparable ICUs in the USA.5 Most hospital-acquired bloodstream infections are associated with the presence of a central-line.6-8 CLABSIs are the most common health-care-associated infections in paediatric intensive care units (PICUs), and subsequently in neonatal intensive care units (NICUs) and adult ICUs. Furthermore, **CLABSIs** are responsible for substantial mortality, morbidity, extended duration of stay in hospital, and additional costs to hospitals.9-13 Evidence suggests that CLABSI prevention is crucial for safe patient care for all age groups.

The Institute for Healthcare Improvement developed so-called bundles to improve patient care. A bundle is a set of evidence-based practices that have been proven to improve patient outcomes, provided they are completed collectively and reliably. In 2006, Pronovost and colleagues wrote a key $paper^{14}$ in which they concluded that implementation of central-line insertion bundles significantly reduced CLABSI incidence in adult ICUs. Growing evidence suggests that addition of a maintenance bundle to a central-line insertion bundle might be even more effective in prevention of CLABSIs in children and infants.¹⁵⁻¹⁸ A central-line insertion and maintenance bundle is defined as a combination of interventions, such as full barrier precaution during the insertion of a central line, cleaning of the skin with chlorhexidine, application of appropriate hand hygiene, and prompt removal when the central line is no longer needed.



Published Online February 18, 2016 http://dx.doi.org/10.1016/ S1473-3099(15)00409-0

See Online/Comment http://dx.doi.org/10.1016/ \$1473-3099(15)00480-6

Intensive Care Unit. Department of Paediatric Surgery (E Ista PhD, C van der Starre PhD), and Department of Paediatrics, Division of Neonatology (R F Kornelisse PhD. C van der Starre, O K Helder PhD), Erasmus MC-Sophia Children's Hospital, Rotterdam, Netherlands; and Department of Intensive Care (B van der Hoven MD). Department of Medical **Microbiology and Infectious** Diseases (Prof M C Vos MD), and Department of Cardiology, Cardiovascular Research School COEUR (Prof E Boersma PhD), Erasmus MC. Rotterdam. Netherlands

Correspondence to: Dr Erwin Ista, Intensive Care Unit, Department of Paediatric Surgery, Erasmus MC-Sophia Children's Hospital, 3000 CB Rotterdam, Netherlands w.ista@erasmusmc.nl

For more on INICC see http:// www.inicc.org/

Research in context

Evidence before this study

Health-care associated infections are a large problem in intensive care units (ICUs) worldwide. Risk factors for these infections are associated with both invasive procedures such as insertion and maintenance care of central lines in neonatal, paediatric, and adult ICU patients. Studies have previously investigated the effectiveness of central lines in adult ICUs, including a 2014 systematic review. We focused on effectiveness of the implementation of central-line bundles and the estimated cost savings on the entire lifespan of patients. We searched Embase, MEDLINE, Web-of-Science, Cochrane Library, and PubMed (with no language restriction) using a combination of search terms of "catheterization, central venous/adverse effects", "infection control/methods", "intensive care units", and "quality control". We included literature published between Jan 1, 1990, and June 30, 2015.

See Online for appendix

CLABSI prevention requires broad practice changes and implementation of multifaceted programmes to improve infection control.^{14,19,20} It also requires changes in the behaviour of health-care professionals through education, performance assessments, provision of feedback, use of teamwork, and improvements in the overall safety culture.²¹

A rigorous systematic review and meta-analysis of the effectiveness of central-line bundles has not yet been done in critically ill patients, of all ages, during their entire life span. Robust evidence of bundle effectiveness in individual studies is restricted on account of small sample sizes.¹⁵ Additionally, compliance with the application of bundles is not always consistently assessed. No clear evidence shows that central-line bundles are cost effective. Furthermore, it is unclear what implementation strategy would be best to increase bundle compliance. Our systematic review and meta-analysis aims to assess the effectiveness of the implementation of central-line bundles to prevent CLABSIs in adult, paediatric, and neonatal patients in ICUs.

Methods

Search strategy and selection criteria

We did this systematic review and meta-analysis according to the Preferred Reporting Items for Systematic Reviews and Meta-Analysis (PRISMA) guidelines.²² The research protocol was registered in the PROSPERO international prospective register of systematic reviews (CRD42014007303).²³

We systematically searched for articles published between Jan 1, 1990, and June 30, 2015, in the Embase, MEDLINE OvidSP, Web-of-Science, Cochrane Library, PubMed, and Google Scholar databases using the search terms "catheterization, central venous or adverse effects", "infection control or methods", "intensive care units", and "quality control" (full search strategy is available in

Added value of this study

Our study makes an important contribution to clinical practice and shows there is an overwhelming number of publications reporting implementation of central-line bundles are effective in ICU patients, including neonates and children. We show that implementation of central-line bundles are effective in low-income and middle-income countries as well as in high-income countries. Our findings show that central-line bundles are cost saving.

Implications of all the available evidence

Health-care professionals should make efforts to implement central-line bundles in low-income, middle-income, and high-income countries, and stop undertaking new effectiveness studies.

the appendix). Additionally, studies were identified from the reference lists of relevant articles. Two authors (EI, OKH) did the literature search and the study selection separately, identifying and scrutinising studies independently for potential inclusion. Disagreements were solved by discussion until consensus was reached.

Studies were included if they reported about implementation of a central-line bundle (insertion or maintenance or both) in an ICU setting (adult, paediatric, or neonatal) with documentation of the CLABSI incidence expressed per 1000 catheter-days; made a comparison (ie, with and without intervention) using a randomised or non-randomised study design, or an interrupted times series (ITS); and described an intervention (ie, education or feedback) to improve the care process in addition to implementation of a central-line bundle. Reviews, editorials, congress abstracts, or studies that did not report CLABSI incidence were excluded. We used no language restrictions. Studies were included in the meta-analysis if the number of CLABSIs and catheter-days were provided.

In this systematic review and meta-analysis, we defined an "insertion bundle" to include at least maximal sterile barrier precautions (eg, surgical mask, sterile gloves, hat, sterile gown, and large sterile drape) and chlorhexidinebased solution for cleaning patient's skin, and a "maintenance bundle" to include at least hand hygiene, daily evaluation of central-line need, and disinfection before central-line manipulation.

Data extraction and quality assessment

Data from included studies were extracted with use of a standardised template of our own. The following information were collected from all studies: design, setting (eg, number of ICU beds), country, population (adult, paediatric, or neonatal), number of patients (if available), sex, age, severity of illness score, description of the bundle elements, definition of CLABSI, implementation strategies, number of infections and catheter-days, compliance measures, and costs. Implementation strategies were classified on the basis of the Cochrane Effective Practice and Organization of Care (EPOC) group classification system (appendix).²⁴ Authors were contacted to verify the data abstraction form and to provide, if any, missing information.

We assessed the methodological quality of every trial for risk of bias by use of specific criteria and a scoring system (maximum nine points for randomised controlled trials and eight points for observational non-randomised studies [one point for meeting a criterion point; multicentre criteria not included in scoring]), established by the Dutch Institute for Healthcare Improvement CBO in collaboration with the Dutch Cochrane library (appendix).²⁵ The major criteria are: method of random allocation, allocation concealment, consecutive patients chosen, outcomes clearly defined, comparable groups, and other potential sources of bias (confounding). Furthermore, studies were rated on adequate measures in the analysis to control for confounding factors (eg, patient characteristics, line days, and device use) or secular trend in infections incidence. Studies assigned a low-quality score (<4) or those with no control of confounding were not excluded, because we aim to provide an overview of effect of implementation of bundles in different circumstances.

Outcomes

The primary outcome of this study was the number of CLABSIs per 1000 catheter-days before and after implementation. Our prespecified secondary outcomes were compliance rate (percentage of intensive care patients with a central line for whom all elements of the insertion, or maintenance, or both, bundle were documented) to central-line bundles, implementation strategies, and estimated cost reduction of the intervention.

Statistical analysis

Study characteristics were summarised as frequencies or percentages. We calculated the incidence risk ratio (IRR) with 95% confidence interval on the basis of the number of infections per catheter-days. For the metaanalysis, crude estimates of infections were pooled by use of a DerSimonian and Laird random effect model.²⁶ We used cumulative meta-analysis by updating the pooled estimate of the IRR with data from studies added one at the time in chronological order according to date of publication.27 We tested the heterogeneity among studies using the Cochrane Q test and the inconsistency index (12).28 Heterogeneity was classified as low (25-50%), moderate (50-75%), or high (>75%) on the basis of an I^2 statistic, according to the method suggested by Higgins and colleagues.29 Funnel plots were drawn to visually assess the possibility of publication bias. A symmetrical funnel arises from a well balanced dataset, whereas an asymmetrical funnel plot suggests publication bias.30,31

We did subgroup analyses of studies offering an adjusted analysis (eg, confounding, analysis for secular trend in infection incidence). Furthermore, we did subgroup analyses by meta-regression for baseline CLABSI incidence less than or more than $5 \cdot 0$ per 1000 catheter-days, most effective insertion and maintenance bundle elements for CLABSI reduction, and most effective implementation strategy. Sensitivity analyses by study characteristics were completed to test the robustness of our findings. Results with two-sided p values less than $0 \cdot 05$ were deemed statistically significant. Analyses were completed with Microsoft Excel 2013, and IBM SPSS (version 21.0).

Role of the funding source

There was no funding source for this study. The corresponding author had full access to all the data in the



Figure 1: Flow diagram of study selection

CLABSI=central-line-associated bloodstream infections. ICU=intensive care unit. PICU=paediatric ICU. NICU=neonatal ICU. study and had final responsibility for the decision to submit for publication.

Results

We initially identified 4337 records. After removal of duplicates, the search strategy yielded 2715 unique publications, 191 of which were deemed relevant based on the title and abstract and were retrieved. Of these, and after full-text reading, 96 records were used in the systematic review (figure 1), which included 60 records in adult ICUs,^{32–91} 14 in PICUs,^{16,17,92–103} 14 in NICUs,^{104–117} and eight in combined settings.¹¹⁸⁻¹²⁵ 46 (48%) authors returned

the data abstraction form with approval, or provided supplemental or missing data. 79 records were used for the meta-analysis, which included 49 in adult ICUs, $^{32,35,37,39-41,43,45-61,63-67,70-83,85-90}$ ten in PICUs, $^{93-98,100-103}$ 13 in NICUs, $^{104-109,111-117}$ and seven combined records. $^{118-121,123-125}$ Four of seven combined records provided separate data for children 118,119,124,125 and neonates, 124 which made subgroup analysis possible.

The 96 selected records described a total of 2370 ICUs (ie, 2216 adult, 79 paediatric, and 75 neonatal ICUs). Most studies were undertaken in the USA (55 [57%]), followed by Europe (13 [14%]), Latin America (12 [12%]),

	Weight	IRR (95% CI)	(Figure 1 continued)	Weight	IRR (95% CI)
Eggimann (2000) ⁴⁰ ———	1.3	0.24 (0.13-0.45)	Seddon (2011) ⁷⁵	0.8	0.30 (0.11-0.84)
Yoo (2001) ⁸⁵	0.4	0.30 (0.05-1.63)	Speroff (2011) ⁷⁷	1.9	1.03 (0.84–1.24)
Rosenthal (2003) ⁷²	1.7	0.23 (0.16-0.34)	Boutaric (2012) ¹⁰⁵	1.4	0.65 (0.36-1.16)
Warren (2003) ⁸² —	1.2	0.43 (0.22-0.86)	Holzmann-Pazgal (2012) ¹⁰⁹ -	1.8	0.35 (0.27-0.45)
Coopersmith (2004) ³⁷	1.3	0.81 (0.45-1.45)	Lin (2012)55	1.4	0.53 (0.31-0.91)
Warren (2004) ⁸³ -	1.7	0.59 (0.40-0.86)	Marsteller (2012) ⁶⁰ -	1.8	0.46 (0.34-0.63)
Higuera (2005) ⁴⁶	1.5	0.42 (0.27-0.66)	Paula (2012) ⁶⁶ —	1.1	0.34 (0.16-0.71)
Lobo (2005) ⁵⁶	1.4	0.59 (0.34-1.04)	Payne (2012) ¹¹²	1.7	0.42 (0.29-0.61)
Wall (2005) ⁸⁰	1.0	0.54 (0.22-1.32)	Richardson (2012) ⁷¹	0.8	0.28 (0.09-0.81)
Jain (2006)⁵⁰ — — —	1.3	0.52 (0.28-0.95)	Rosenthal (2012) ¹⁰¹	1.1	0.48 (0.23-1.01)
Shannon (2006) ⁷⁶ —	1.0	0.11 (0.05-0.27)	Sohail Ahmed (2012) ¹⁰²	1.6	0.56 (0.36-0.87)
Warren (2006) ⁸¹ -	1.9	0.79 (0.67-0.92)	Bion (2013) ¹¹⁸	1.8	0.49 (0.37-0.64)
Young (2006) ⁸⁶ —	1.5	0.33 (0.20-0.53)	Ceballos (2013)106	0.3	0.10 (0.01-0.80)
Bonello (2008) ³⁵	1.5	0.72 (0.43-1.19)	Chandonnet (2013) ¹⁰⁷	0.3	0.99 (0.12-8.44)
Costello (2008) ⁹⁴	1.4	0.54 (0.31-0.94)	Esteban (2013) ⁹⁶	1.0	0.57 (0.24-1.37)
Koll (2008) ⁵³	1.9	0.53 (0.45-0.61)	Exline (2013) ⁴¹	1.2	0.74 (0.37-1.48)
Santana (2008) ⁷⁴	1.0	0.57 (0.24-1.33)	Fisher (2013)108	1.4	0.29 (0.16-0.52)
Duane (2009) ³⁹	1.4	0.67 (0.38-1.18)	Hocking (2013)47	0.8	0.74 (0.25-2.20)
Gurskis (2009) ⁹⁷	0.4	0.29 (0.06-1.50)	Hong (2013) ⁴⁸	1.8	1.03 (0.76-1.39)
Zingg (2009) ⁸⁸	1.0	0.25 (0.11-0.58)	Jaggi (2013) ⁴⁹	1.8	0.53 (0.40-0.70)
Bizzarro (2010) ¹⁰⁴	1.0	0.20 (0.09-0.46)	Jeong (2013) ¹¹⁹	0.9	0.31 (0.12-0.78)
Chuengchitraks (2010)93	0.2	0.96 (0.09-10.54)	Khalid (2013) ⁵¹	0.8	0.15 (0.05-0.43)
Lobo (2010) ⁵⁷	0.6	0.35 (0.10-1.24)	Leblebicioglu (2013) ⁵⁴	1.8	0.70 (0.54-0.90)
Marra (2010) ⁵⁹	1.7	0.50 (0.35-0.71)	Lin (2013) ^{120*}	1.6	0.42 (0.27-0.65)
Miller (2010) ⁶¹	1.3	0.40 (0.21-0.76)	Matthias Walz (2013) ^{121*}	0.9	0.06 (0.02-0.14)
Palomar (2010) ⁶⁵	1.7	0.57 (0.41-0.80)	Osorio (2013) ⁶³	0.8	0.59 (0.20-1.75)
Peredo (2010) ⁶⁷	1.1	0.36 (0.16-0.80)	Palomar (2013) ⁶⁴	1.8	0.50 (0.39-0.63)
Rosenthal (2010) ^{123*}	1.7	0.46 (0.33-0.63)	Rosenthal (2013) ¹¹⁴	1.7	0.45 (0.33-0.63)
Venkatram (2010) ⁷⁹	1.0	0.15 (0.07-0.36)	Berenholtz (2014) ³²	2.0	0.72 (0.69-0.75)
Vilela (2010) ¹⁰³	1.1	0.30 (0.14-0.65)	Hansen (2014)45	1.9	0.72 (0.58-0.88)
Wirtschafter (2010) ¹¹⁶	1.9	0.75 (0.62-0.89)	Sacks (2014) ⁷³	0.7	0.32 (0.09-1.08)
Espiau (2011) ⁹⁵	1.1	0.70 (0.31–1.55)	Thom (2014) ⁷⁸	1.3	0.29 (0.15-0.56)
Gozu (2011) ⁴³	0.8	0.13 (0.05-0.37)	Zingg (2014) ⁸⁷	0.6	0.31 (0.08–1.16)
Kim (2011) ⁵²	1.8	0.03 (0.02-0.04)	Allen (2014) ⁹⁰	1.3	0.37 (0.19-0.72)
Kime (2011) ¹¹¹	0.3	0.18 (0.02–1.31)	Tang (2014) ⁸⁹	0.9	0.39 (0.15-0.98)
Longmate (2011) ⁵⁸	0.9	0.34 (0.13-0.89)	Reddy (2014) ¹²⁵	1.8	0.86 (0.65-1.12)
Luiz Abramczyk (2011) ⁹⁸	1.3	0.53 (0.28-1.01)	Latif (2015) ¹²⁴	1.8	0.69 (0.52-0.92)
Miller-Hoover (2011) ¹⁰⁰	0.6	0.29 (0.07-1.18)	Zhou (2015) ¹¹⁷	0.9	0.46 (0.18-1.19)
Render (2011) ⁷⁰	2.0	0.65 (0.59-0.71)	Random effects model	100.0	0.44 (0.39-0.50)
Resende (2011) ¹¹³	1.5	0.62 (0.37–1.04)	Heterogeneity: /²=89%		
Schulman (2011) ¹¹⁵	1.8	0.60 (0.48-0.75)	- /	7	
	1			00.00	
			Favours CVC bundles Favours control		
Favours CVC bundles Favours control			IRR (95% CI)		
IRR (95% CI)					

Figure 2: Forest plot of IRR for CLABSI, comparing implementation central-line bundles versus none (all 79 studies)

CLABSI=central-line-associated bloodstream infections. IRR=incidence risk ratio. CVC=central venous catheter. *Undertaken in various ICUs, findings cannot be separated by intensive care unit types.

Asia (nine [9%]), and other regions (seven [7%]). The most used study design was a before-test and an after-test design with or without a control group (n=88 [92%]) or interrupted time series design (n=5 [5%]; appendix).

No general consensus was used for the definition of bloodstream infection, although most studies used the US Centers for Disease Control and Prevention (CDC) definition, if relevant adapted for age.

The baseline <u>CLABSI</u> incidence ranged from $1\cdot 2^{122}$ to 46.3" per 1000 catheter-days (median 5.7, IQR 3.1–9.5) on adult ICUs, from $2\cdot 6^{93}$ to $31\cdot 1^{98}$ (5.9, $4\cdot 8-9\cdot 4$) on PICUs, and from $2\cdot 6^{107}$ to $24\cdot 1^{113}$ (8.4, $3\cdot 7-16\cdot 0$) on NICUs (appendix). <u>After</u> implementation of the centralline bundles the incidences ranged from 0^{33} to $19\cdot 5^{46}$ per 1000 catheter-days (2.0, $1\cdot 1-3\cdot 7$) on adult ICUs, from 0^{119} to $16\cdot 5^{98}$ ($4\cdot 3$, $2\cdot 4-6\cdot 1$) on PICUs, and from 0^{111} to $14\cdot 9^{113}$ ($2\cdot 6$, $1\cdot 7-7\cdot 6$) on NICUs. Duration of the studies ranged from 6 months to 108 months, with a median of 32 months (IQR 22–39; appendix).

Sustained effects, established through a second posttest measurement at median 12 months (IQR 10–17) after implementation of central-line bundles, were reported in 24 (25%) studies.^{16,17,39,41,45,47,51,56,58,61,62,66,75,76,91,92,94,96,102,103,106,107,117,123} The median CLABSI incidence in the second post-test measurement was $2 \cdot 27$ per 1000 catheter-days (IQR 1·00–4·44), which means that the reduction was sustained during this period.

Compliance of health-care professionals with bundle elements was determined in 23 (24%) studies^{37,46,47,51,54,56,57,72,75,88–90,92,94,96,101,106,108,111,114,119,122,123} before and after implementation and in 11 (11%) studies^{16,17,41,43,59,63,66,70,93,107,112} only after implementation of the bundle. In 12 (12%) studies,^{16,17,41,47,51,63,66,94,108,112,119,122} the absolute compliance with the full insertion bundle had a 7% improvement⁹⁴ and up to 45%⁴⁷ after implementation compared with the median 82% before measurement. With respect to compliance with separate elements, maximal barrier precaution was noted in 11 studies^{37,56,57,59,88-90,92,93,119,123} and the compliance after implementation ranged from 65% to 100%. Hand hygiene compliance (reported in 15 studies) ranged from 30% to 100% after implementation. Absolute compliance for the maintenance bundle improved by 14%,16,94 up to 24%108 after implementation.

Costs savings were described in 12 studies, including two NICU^{107,108} and one PICU¹⁶ studies. All studies reported cost savings in high-income countries (11 in the USA,^{16,33,36,3} ^{8,39,71,78,86,90,106,108} one in New Zealand⁷⁵). In one study,³⁹ the cost savings were based on a reduced duration of ICU stay, as context-independent cost-indicator. In nine studies the cost savings were extrapolated from the number of prevented CLABSIs with fixed costs per prevented

Figure 3: Forest plot of incidence risk ratio for CLABSI, comparing implementation central-line bundles versus none in adult ICUs CLABSI=central-line-associated bloodstream infections. CVC=central venous catheter. *Undertaken in various ICUs, using only the study's adult ICU data.





Figure 4: Forest plot of incidence risk ratio for CLABSI, comparing use of implementation central-line bundles versus none in PICUs

CLABSI=central-line-associated bloodstream infections. PICU=paediatric intensive care unit. IRR=incidence risk ratio. CVC=central venous catheter. *Undertaken in various ICUs, using only the study's PICU data.



Figure 5: Forest plot of incidence risk ratio for CLABSI, comparing implementation central-line bundles versus none in NICUs

CLABSI=central-line-associated bloodstream infections. NICU=neonatal intensive care unit. IRR=incidence risk ratio. CVC=central venous catheter. *Undertaken in various intensive care units, using only the study's NICU data.

infection. Overall, median estimated cost savings per one prevented CLABSI were US\$42609 (IQR 19000–46739).

Median number of implementation strategies per study was 5 (IQR 4-7) for non-controlled studies (eg, before-after studies) and 5 (4-6) for controlled studies (eg, RCTs). The most used strategies were education (93 [97%] of 96 studies), performance feedback (71 [74%]), organisational changes 62 [66%]), and checklists (59 [61%]; appendix).

The median quality score was 4 for both the controlled studies (IQR 4-5.75), and the non-controlled studies (IQR 3-5). Overall, methodological quality of 53 (55%) studies was moderate to high. In 44 (46%) of 96 studies the CLABSI incidence was controlled for confounding factors.

79 studies were included in a meta-analysis to assess the effect of implementation of bundles on the incidence of CLABSI. Overall, the result of the analysis was consistent with a significant reduction in the CLABSI incidence (IRR 0.44, 95% CI 0.39–0.50, p<0.0001; I^2 =89%; figure 2). The analyses for the three different types of ICUs (adult, paediatric, and neonatal) yielded significant reductions in CLABSI incidence (figures 3–5; table). No significant differences were noted in risk reduction between the three types of ICUs (p=0.67).

Subgroup analysis showed a significantly higher risk reduction in studies with a CLABSI incidence of five per 1000 catheter-days or higher at baseline (IRR 0.37, 95% CI 0.29-0.48) than in studies with a lower baseline infection incidence (0.59, 0.53-0.65, p=0.008). The risk reduction in studies of low-income and middle-income countries (n=20; 0.47, 0.40-0.54) did not significantly differ from studies of high-income countries (n=59; 0.44, 0.38-0.51, p=0.77). Risk reduction in studies that corrected for confounding (n=38) did not differ from that in studies that did not correct for confounding (n=41; IRR 0.97, 95% CI 0.78-1.21, p=0.81). Risk ratio reduction did not differ between low-quality studies (0.53, 0.41-0.70) and high-quality studies (0.44, 0.33-0.60; p=0.38). Finally, the risk reduction in studies that reported catheter-related bloodstream infections (n=13; IRR 0.30, 95% CI 0.13-0.66) did not differ (p=0.21) from studies that reported CLABSIs (n=66; 0.51, 0.46-0.56). The number of newly published studies per year about this topic was accelerating with time. However, studies published in 2013 and after contributed very little to the already proven effectiveness of central-line bundles (appendix).

Our meta-regression analysis (appendix) showed that the implementation strategy associated with large CLABSI risk reductions was having the support of opinion leaders (p=0.041). Separate bundle elements were analysed for their contributions to CLABSI risk reduction. With respect to the insertion bundle, addition of hand hygiene (p=0.003) to the bundle resulted in significantly reduced CLABSIs in adult ICUs. Other clinically important items were having a central venous catheter kit (p<0.0001) and proper selection of insertion vein (p=0.03) in PICUs. With respect to the maintenance bundle, clinically important items were hand hygiene (p=0.022) in the adult ICU, and minimising of central-line access (p=0.019) in the NICU.

Sensitivity analysis was done for all studies and separately for the studies on the three types of ICUs (appendix). Analysis of all studies, but without the lowquality studies, yielded a reduction of the I^2 from 92% (with low-quality studies included) to 77% (p<0.0001; appendix). For publication bias of all studies and the adult ICU before and after studies the funnel plots showed an asymmetry due to heterogeneity, but these were symmetrical for the NICU and PICU studies (appendix). The plots did not suggest reporting bias. Investigators seem to have mainly reported small studies with large effects and large studies with small effects.

Discussion

The main finding of this systematic review and metaanalysis of 2370 ICUs, is a significant association between implementation of central-line insertion and maintenance bundles and reduction of the incidence of CLABSIs in all ICU settings. The risk reduction was more conspicuous in studies with a CLABSI incidence of five or higher per 1000 catheter-days at baseline than in studies with a CLASBSI incidence lower than five per 1000 catheter-days.

A high baseline incidence of CLABSIs was associated with geographical distribution; however, the multifaceted, central venous catheter bundles, implementation programmes in low-income and middle-income countries and in hospital settings with restricted resources were as effective as in high-income countries. Furthermore, the effect in the adult ICU and NICU populations seemed to be larger than that in the PICU population, although this difference was not significant. Effects of the implementation of central-line bundles were sustained over time.

The findings of our meta-analysis are unique because the included studies covered the entire life span (from neonatal to adult patients). Previous systematic reviews¹²⁶⁻¹²⁸ have suggested that implementation of central-line bundles is effective in adult ICUs, but our meta-analysis established this finding not only in adult ICUs,¹²⁹ but also in paediatric and neonatal ICUs.

Health professionals' compliance with bundle protocols was measured in no more than a third of the studies and was reported to be suboptimum in all. For that matter, protocol and guideline compliance is a universal problem in health care.^{130,131} The question remains whether health-care professionals' perfect compliance with all bundle elements will help reduce catheterrelated infections to zero.

Hand hygiene practices were well explained in about half of all included studies. The effect of hand hygiene practices on the results can only be speculated, but good hand hygiene has been noted to contribute to CLABSI reduction in the ICU population.¹³²

Various implementation approaches were taken, but implementation was seemingly most successful with the combination of leadership by a recognised authority with strict protocol or checklist compliance, and when nurses were empowered to stop the procedure if a physician breached protocol.¹³³ In settings in which these aspects are not present, health-care professionals should pay attention to removing potential barriers to successful

	Number of studies	Random effects model	Hetero	Heterogeneity (I ²)		
		In (IRR [95% CI])	IRR (95% CI)	l² (%)	p value	
Overall ICUs	79 (100%)	-0.81 (-0.93 to -0.69)	0·44 (0·39 to 0·50)	89%	<0.0001	
Adult ICUs	53 (67%)	-0.80 (-0.95 to -0.65)	0·45 (0·38 to 0·52)	91%	<0.0001	
NICUs	14 (18%)	-0.75 (-0.97 to -0.53)	0·47 (0·38 to 0·59)	74%	<0.0001	
PICUs	14 (18%)	-0.54 (-0.74 to -0.42)	0.58 (0.48 to 0.71)	0%	0.66	

CLABSI=central-line-associated bloodstream infections. In=natural log. IRR=incidence rate ratio. I²=inconsistency index. ICU=intensive care unit. NICU=neonatal ICU. PICU=paediatric ICU.

Table: Effect of implementation of CLABSI bundle in adult, paediatric, and neonatal ICUs

implementation of central venous catheter bundles. Finally, although we noted associations between type of implementation strategy and clinical outcome, quality improvement and implementation will be more successful with understanding of the complexity of the innovation and a setting's culture.^{133,134}

Continuous monitoring of the occurrence of CLABSIs is compulsory in some countries, such as in the USA (more than half of all states), the UK, Germany, France, and the Netherlands.¹³⁵ However, this task is very timeconsuming because different variables must be collected for the different age groups (adult, paediatric, and neonates) and manually assessed on the <u>CDC's</u> <u>bloodstream infection criteria.¹³⁶ Alternatives</u> to document the number of CLABSIs per 1000 catheter-days could be considered—eg, a <u>once every 3 months measure of point</u> <u>prevalence.^{137,138} A shift from extensive monitoring (eg, continuously) to smart effective measuring (eg, once every 3 months) could possibly help additionally needed interventions to sustain high protocol compliance, which could eventually lead to sustained infection reductions.</u>

Our study should be interpreted in the context of several limitations. First, a large proportion of studies were singlecentre studies in adult ICUs, and most were undertaken in the USA. Furthermore, a possibility is that some studies, from 2010 onwards, included parts of previously published data. We checked this aspect so far as possible, but had to rely on the information provided by the authors.

Second, a clinical and methodological heterogeneity was caused by a moderate variability in bundle compositions. Therefore, we stated that studies could only be included if the insertion bundle contained at least two specified elements. To account for these variations, data were analysed with a random effects model rather than a fixed effects model.27 On the other hand, the included studies widely differed in study design, characteristics of the population, and baseline measurements. Only a few trials were randomised, interrupted time series, or controlled study designs. Most studies applied a before and after design, which is a weaker model and prone to bias. As a result, these before and after designed studies should report device use and catheterisation duration, which are necessary to assess confounding factors, because increased catheter use for reduced durations leads to intervention effect overestimations. Additionally, analysis of IRR in these studies was based on crude estimates of infections, which could have resulted in an overestimation of treatment effects. Still, sensitivity and subgroup analyses showed quite consistent results. Although we might not be able to estimate the extent of the effect of insertion and maintenance bundles with full certainty, evidently they contribute to a reduction of CLABSIs.

Third, no standard reporting was used for the outcome of bloodstream infections. The definition varied in studies, although the <u>CDC definition</u> was <u>most</u> often <u>used</u>, and if relevant was adapted for age. On the other hand, <u>catheter-associated</u> and <u>related</u> bloodstream infections were reported. Incidence of catheter-<u>related</u> blood stream infections were <u>lower</u> but the effect of the intervention within the studies was similar between studies of CLABSIs and of catheter-related blood stream infections. However, the overall effects are probably overestimated.

Fourth, use of impregnated central venous catheters in combination with the implementation of central venous catheter bundles could affect the risk reduction; however, this was reported in a few studies.

Fifth, all studies were included in our meta-analysis irrespective of methodological quality. Although inclusion of low-quality studies could have affected the intervention effects of high-quality studies, results from the subgroup analysis show that this was not the case here.

Lastly, additional hospital costs caused by bloodstream infections were usually estimated mostly on the basis of fixed costs per bloodstream infection. Therefore, the exact costs or the benefits cannot be accounted for.¹³⁹ We assume that cost savings in developed countries, with high salaries and a comparatively expensive health-care system, would be greater than in developing countries. Because of bloodstream infection-related morbidity, especially in children, we expected the sum of all health-care related costs due to bloodstream infections (after hospital discharge) to be much higher than the given hospital costs in the studies.

Our findings might have implications for clinical practice. First, the question of whether central-line bundles are effective is no longer open to debate—we have shown that they are. The number of publications on the effectiveness of insertion and maintenance bundles is overwhelming and seems to accelerate from 2011 onwards. However, studies published in 2013 and after did not contribute to the already established evidence. In our opinion it would be worthwhile to direct efforts to the implementation of central-line insertion and maintenance bundles, including protocol compliance, rather than doing time-consuming, new effectiveness studies. Second, in line with findings from cost-effectiveness studies in Australian and US populations,10,140 we reported that implementation of central-line bundles is cost saving (estimated at a median \$42609).

Contributors

EI and OKH had full access to all of the data in the study and both take responsibility for the integrity of the data and the accuracy of the data analysis. EI, BvdH, and OKH created the study concept and design, and collected data. EI, EB, and OKH did the data analysis and data interpretation. EI and OKH drafted the manuscript. All authors did a critical revision of the manuscript for important intellectual content. EI did the statistical analysis.

Declaration of interests

We declare no competing interests.

Acknowledgments

We thank Ko Hagoort for editing the manuscript and Dick Tibboel for reviewing and his valuable comments on the final version of the manuscript.

References

- Dudeck MA, Edwards JR, Allen-Bridson K, et al. National Healthcare Safety Network report, data summary for 2013, Device-associated Module. *Am J Infect Control* 2015; **43**: 206–21.
- 2 Miller SE, Maragakis LL. Central line-associated bloodstream infection prevention. Curr Opin Infect Dis 2012; 25: 412–22.
- 3 Vandijck DM, Labeau SO, Vogelaers DP, Blot SI. Prevention of nosocomial infections in intensive care patients. *Nurs Crit Care* 2010; 15: 251–66.
- 4 Centers for Disease Control and Prevention (CDC). Vital signs: central line-associated blood stream infections—United States, 2001, 2008, and 2009. MMWR Morb Mortal Wkly Rep 2011; 60: 243–48.
- 5 Rosenthal VD, Maki DG, Mehta Y, et al. International Nosocomial Infection Control Consortium (INICC) report, data summary of 43 countries for 2007–2012. Device-associated module. *Am J Infect Control* 2014; 42: 942–56.
- 5 Wisplinghoff H, Bischoff T, Tallent SM, Seifert H, Wenzel RP, Edmond MB. Nosocomial bloodstream infections in US hospitals: analysis of 24,179 cases from a prospective nationwide surveillance study. *Clin Infect Dis* 2004; **39**: 309–17.
- ⁷ Richards MJ, Edwards JR, Culver DH, Gaynes RP. Nosocomial infections in combined medical-surgical intensive care units in the United States. *Infect Control Hosp Epidemiol* 2000; 21: 510–15.
- 8 Lyytikainen O, Lumio J, Sarkkinen H, et al. Nosocomial bloodstream infections in Finnish hospitals during 1999–2000. *Clin Infect Dis* 2002; 35: e14–19.
- Blot SI, Depuydt P, Annemans L, et al. Clinical and economic outcomes in critically ill patients with nosocomial catheter-related bloodstream infections. *Clin Infect Dis* 2005; 41: 1591–98.
- 10 Halton KA, Cook D, Paterson DL, Safdar N, Graves N. Cost-effectiveness of a central venous catheter care bundle. *PLoS One* 2010; 5: e12815.
- 11 Higuera F, Rangel-Frausto MS, Rosenthal VD, et al. Attributable cost and length of stay for patients with central venous catheter-associated bloodstream infection in Mexico City intensive care units: a prospective, matched analysis. *Infect Control Hosp Epidemiol* 2007; 28: 31–35.
- 12 Rosenthal VD, Guzman S, Migone O, Crnich CJ. The attributable cost, length of hospital stay, and mortality of central line-associated bloodstream infection in intensive care departments in Argentina: a prospective, matched analysis. Am J Infect Control 2003; 31: 475–80.
- 13 Stone PW, Braccia D, Larson E. Systematic review of economic analyses of health care-associated infections. Am J Infect Control 2005; 33: 501–09.
- 14 Pronovost P, Needham D, Berenholtz S, et al. An intervention to decrease catheter-related bloodstream infections in the ICU. N Engl J Med 2006; 355: 2725–32.
- 15 Bizzarro MJ, Sabo B, Noonan M, Bonfiglio MP, Northrup V, Diefenbach K. A quality improvement initiative to reduce central line-associated bloodstream infections in a neonatal intensive care unit. *Infect Control Hosp Epidemiol* 2010; 31: 241–48.
- 16 Jeffries HE, Mason W, Brewer M, et al. Prevention of central venous catheter-associated bloodstream infections in pediatric intensive care units: a performance improvement collaborative. *Infect Control Hosp Epidemiol* 2009; **30**: 645–51.
- 17 Miller MR, Griswold M, Harris JM 2nd, et al. Decreasing PICU catheter-associated bloodstream infections: NACHRI's quality transformation efforts. *Pediatrics* 2010; **125**: 206–13.

- 18 Helder O, van den Hoogen A, de Boer C, van Goudoever J, Verboon-Maciolek M, Kornelisse R. Effectiveness of non-pharmacological interventions for the prevention of bloodstream infections in infants admitted to a neonatal intensive care unit: a systematic review. Int J Nurs Stud 2013; 50: 819–31.
- 19 Berenholtz SM, Pronovost PJ, Lipsett PA, et al. Eliminating catheter-related bloodstream infections in the intensive care unit. *Crit Care Med* 2004; 32: 2014–20.
- 20 Pronovost PJ, Goeschel CA, Colantuoni E, et al. Sustaining reductions in catheter related bloodstream infections in Michigan intensive care units: observational study. *BMJ* 2010; 340: c309.
- 21 Zingg W, Holmes A, Dettenkofer M, et al, for the systematic review and evidence-based guidance on organization of hospital infection control programmes (SIGHT) study group. Hospital organisation, management, and structure for prevention of health-care-associated infection: a systematic review and expert consensus. *Lancet Infect Dis* 2015; **15**: 212–24.
- 22 Moher D, Liberati A, Tetzlaff J, Altman DG, Group P. Preferred reporting items for systematic reviews and meta-analyses: the PRISMA statement. Ann Intern Med 2009; 151: 264–69.
- 23 Ista E, Helder O, van der Hoven B. Effectiveness of prevention (insertion and maintenance) bundles for catheter associated bloodstream infections in the ICU, PICU and NICU: a systematic review and meta-analysis. http://www.crd.york.ac.uk/PROSPERO/ display_record.asp?ID=CRD42014007303 (accessed Feb 5, 2014).
- 24 Effective Practice and Organisation of Care Group (EPOC). Data collection checklist. 2002. http://epoc.cochrane.org/sites/epoc. cochrane.org/files/uploads/datacollectionchecklist.pdf (accessed Oct 1, 2013).
- 25 Rosenbrand K. Dutch Institute for Healthcare Improvement (CBO). Evidence-based guideline development. Manual for workgroup members: Dutch Institute for Healthcare Improvement. 2007. http://www.openclinical.org/docs/ext/conferences/cgp2004/ presentations/part-2-rosenbrand.pdf (accessed Oct 1, 2013).
- 26 DerSimonian R, Laird N. Meta-analysis in clinical trials. Control Clin Trials 1986; 7: 177–88.
- 27 Borenstein M, Hedges LV, Higgins JPT, Rothstein HR. Introduction to meta-analysis. West Sussex: John Wiley & Sons Ltd, 2009.
- 28 Higgins JP, Thompson SG. Quantifying heterogeneity in a meta-analysis. Stat Med 2002; 21: 1539–58.
- 29 Higgins JP, Thompson SG, Deeks JJ, Altman DG. Measuring inconsistency in meta-analyses. BMJ 2003; 327: 557–60.
- 30 Egger M, Davey Smith G, Schneider M, Minder C. Bias in meta-analysis detected by a simple, graphical test. *BMJ* 1997; 315: 629–34.
- 31 Sterne JA, Sutton AJ, Ioannidis JP, et al. Recommendations for examining and interpreting funnel plot asymmetry in meta-analyses of randomised controlled trials. *BMJ* 2011; 343: d4002.
- 32 Berenholtz SM, Lubomski LH, Weeks K, et al. Eliminating central line-associated bloodstream infections: a national patient safety imperative. *Infect Control Hosp Epidemiol* 2014; 35: 56–62.
- 33 Berenholtz SM, Pronovost PJ, Lipsett PA, et al. Eliminating catheter-related bloodstream infections in the intensive care unit. *Crit Care Med* 2004; 32: 2014–20.
- 34 Berriel-Cass D, Adkins FW, Jones P, Fakih MG. Eliminating nosocomial infections at Ascension Health. *Jt Comm J Qual Patient Saf* 2006; 32: 612–20.
- 35 Bonello RS, Fletcher CE, Becker WK, et al. An intensive care unit quality improvement collaborative in nine Department of Veterans Affairs hospitals: reducing ventilator-associated pneumonia and catheter-related bloodstream infection rates. *Jt Comm J Qual Patient Saf* 2008; 34: 639–45.
- 36 Coopersmith CM, Rebmann TL, Zack JE, et al. Effect of an education program on decreasing catheter-related bloodstream infections in the surgical intensive care unit. *Crit Care Med* 2002; 30: 59–64.
- 37 Coopersmith CM, Zack JE, Ward MR, et al. The impact of bedside behavior on catheter-related bacteremia in the intensive care unit. *Arch Surg* 2004; 139: 131–36.
- 38 DePalo VA, McNicoll L, Cornell M, Rocha JM, Adams L, Pronovost PJ. The Rhode Island ICU collaborative: a model for reducing central line-associated bloodstream infection and ventilator-associated pneumonia statewide. *Qual Saf Health Care* 2010; 19: 555–61.

- 39 Duane TM, Brown H, Borchers CT, et al. A central venous line protocol decreases bloodstream infections and length of stay in a trauma intensive care unit population. *Am Surg* 2009; 75: 1166–70.
- 40 Eggimann P, Harbarth S, Constantin M-N, Touveneau S, Chevrolet J-C, Pittet D. Impact of a prevention strategy targeted at vascular-access care on incidence of infections acquired in intensive care. *Lancet* 2000; 355: 1864–68.
- 41 Exline MC, Ali NA, Zikri N, et al. Beyond the bundle—journey of a tertiary care medical intensive care unit to zero central lineassociated bloodstream infections. *Critical care* 2013; 17: R41.
- 42 Galpern D, Guerrero A, Tu A, Fahoum B, Wise L. Effectiveness of a central line bundle campaign on line-associated infections in the intensive care unit. *Surgery* 2008; 144: 492–95.
- 43 Gozu A, Clay C, Younus F. Hospital-wide reduction in central line-associated bloodstream infections: a tale of two small community hospitals. *Infect Control Hosp Epidemiol* 2011; 32: 619–22.
- 44 Guerin K, Wagner J, Rains K, Bessesen M. Reduction in central line-associated bloodstream infections by implementation of a postinsertion care bundle. *Am J Infect Control* 2010; 38: 430–33.
- 45 Hansen S, Schwab F, Schneider S, Sohr D, Gastmeier P, Geffers C. Time-series analysis to observe the impact of a centrally organized educational intervention on the prevention of central-line-associated bloodstream infections in 32 German intensive care units. *[Hosp Infect* 2014, 87: 220–26.
- 46 Higuera F, Rosenthal VD, Duarte P, Ruiz J, Franco G, Safdar N. The effect of process control on the incidence of central venous catheter-associated bloodstream infections and mortality in intensive care units in Mexico. *Crit Care Med* 2005; 33: 2022–27.
- 47 Hocking C, Pirret AM. Using a combined nursing and medical approach to reduce the incidence of central line associated bacteraemia in a New Zealand critical care unit: a clinical audit. *Intensive Crit Care Nurs* 2013; 29: 137–46.
- 48 Hong AL, Sawyer MD, Shore A, et al. Decreasing central-lineassociated bloodstream infections in connecticut intensive care units. J Healthc Qual 2013; 35: 78–87.
- 49 Jaggi N, Rodrigues C, Rosenthal VD, et al. Impact of an International Nosocomial Infection Control Consortium multidimensional approach on central line-associated bloodstream infection rates in adult intensive care units in eight cities in India. *Int J Infect Dis* 2013; 17: e1218–24.
- 50 Jain M, Miller L, Belt D, King D, Berwick DM. Decline in ICU adverse events, nosocomial infections and cost through a quality improvement initiative focusing on teamwork and culture change. *Qual Saf Health Care* 2006; 15: 235–39.
- 51 Khalid I, Al Salmi H, Qushmaq I, Al Hroub M, Kadri M, Qabajah MR. Itemizing the bundle: achieving and maintaining "zero" central line-associated bloodstream infection for over a year in a tertiary care hospital in Saudi Arabia. *Am J Infect Control* 2013; 41: 1209–13.
- 52 Kim JS, Holtom P, Vigen C. Reduction of catheter-related bloodstream infections through the use of a central venous line bundle: epidemiologic and economic consequences. *Am J Infect Control* 2011; **39**: 640–66.
- 53 Koll BS, Straub TA, Jalon HS, Block R, Heller KS, Ruiz RE. The CLABs collaborative: a regionwide effort to improve the quality of care in hospitals. *Jt Comm J Qual Patient Saf* 2008; 34: 713–23.
- 54 Leblebicioglu H, Ozturk R, Rosenthal VD, et al. Impact of a multidimensional infection control approach on central lineassociated bloodstream infections rates in adult intensive care units of 8 cities of Turkey: findings of the International Nosocomial Infection Control Consortium (INICC). *Ann Clin Microbiol Antimicrob* 2013; **12**: 10.
- 55 Lin DM, Weeks K, Bauer L, et al. Eradicating central line-associated bloodstream infections statewide: the Hawaii experience. *Am J Med Qual* 2012; 27: 124–29.
- 56 Lobo RD, Levin AS, Brasileiro Gomes LM, et al. Impact of an educational program and policy changes on decreasing catheterassociated bloodstream infections in a medical intensive care unit in Brazil. Am J Infect Control 2005; 33: 83–87.
- 57 Lobo RD, Levin AS, Oliveira MS, et al. Evaluation of interventions to reduce catheter-associated bloodstream infection: continuous tailored education versus one basic lecture. *Am J Infect Control* 2010; 38: 440–48.

- 58 Longmate AG, Ellis KS, Boyle L, et al. Elimination of central-venous-catheter-related bloodstream infections from the intensive care unit. *BMJ Qual Saf* 2011; 20: 174–80.
- 59 Marra AR, Cal RGR, Durao MS, et al. Impact of a program to prevent central line associated bloodstream infection in the zero tolerance era. Am J Infect Control 2010; 38: 434–39.
- 60 Marsteller JA, Bryan Sexton J, Hsu YJ, et al. A multicenter, phased, cluster-randomized controlled trial to reduce central line-associated bloodstream infections in intensive care units. *Crit Care Med* 2012; 40: 2933–39.
- 61 Miller RS, Norris PR, Jenkins JM, et al. Systems initiatives reduce healthcare-associated infections: a study of 22,928 device days in a single trauma unit. J Trauma Inj Infect Crit Care 2010; 68: 23–31.
- 62 Munoz-Price LS, Dezfulian C, Wyckoff M, et al. Effectiveness of stepwise interventions targeted to decrease central catheter-associated bloodstream infections. *Crit Care Med* 2012; 40: 1464–69.
- 63 Osorio J, Alvarez D, Pacheco R, Gomezy CA, Lozano A. Implementation of an insertion bundle for preventing central line-associated bloodstream infections in an intensive care unit in Colombia. *Rev Chil Infectol* 2013; 30: 465–73.
- 64 Palomar M, Alvarez-Lerma F, Riera A, et al. Impact of a national multimodal intervention to prevent catheter-related bloodstream infection in the ICU: the Spanish experience. *Crit Care Med* 2013; 41: 2364–72.
- 65 Palomar Martinez M, Alvarez Lerma F, Riera Badia MA, et al. Prevention of bacteremia related with ICU catheters by multifactorial intervention: a report of the pilot study. *Med Intensiva* 2010; 34: 581–89.
- 66 Paula AP, Oliveira PR, Miranda EP, et al. The long-term impact of a program to prevent central line-associated bloodstream infections in a surgical intensive care unit. *Clinics* 2012; **67**: 969–70.
- 67 Peredo R, Sabatier C, Villagrá A, et al. Reduction in catheterrelated bloodstream infections in critically ill patients through a multiple system intervention. *Eur J Clin Microbiol Infect Dis* 2010; 29: 1173–77.
- 68 Pronovost P, Needham D, Berenholtz S, et al. An intervention to decrease catheter-related bloodstream infections in the ICU. N Engl J Med 2006; 355: 2725–32.
- 69 Render ML, Brungs S, Kotagal U, et al. Evidence-based practice to reduce central line infections. *Jt Comm J Qual Patient Saf* 2006; 32: 253–60.
- 70 Render ML, Hasselbeck R, Freyberg RW, Hofer TP, Sales AE, Almenoff PL. Reduction of central line infections in Veterans Administration intensive care units: an observational cohort using a central infrastructure to support learning and improvement. BMJ Qual Saf 2011; 20: 725–32.
- 71 Richardson J, Tjoelker R. Beyond the central line-associated bloodstream infection bundle: the value of the clinical nurse specialist in continuing evidence-based practice changes. *Clin Nurse Spec* 2012; 26: 205–11.
- 72 Rosenthal VD, Guzman S, Pezzotto SM, Crnich CJ. Effect of an infection control program using education and performance feedback on rates of intravascular device-associated bloodstream infections in intensive care units in Argentina. Am J Infect Control 2003; 31: 405–09.
- 73 Sacks GD, Diggs BS, Hadjizacharia P, Green D, Salim A, Malinoski DJ. Reducing the rate of catheter-associated bloodstream infections in a surgical intensive care unit using the Institute for Healthcare Improvement central line bundle. *Am J Surg* 2014; 207: 817–23.
- 74 Santana SL, Furtado GHC, Wey SB, Medeiros EAS. Impact of an education program on the incidence of central line-associated bloodstream infection in 2 medical-surgical intensive care units in Brazil. *Infect Control Hosp Epidemiol* 2008; 29: 1171–73.
- 75 Seddon ME, Hocking CJ, Mead P, Simpson C. Aiming for zero: decreasing central line associated bacteraemia in the intensive care unit. N Z Med J 2011; 124: 9–21.
- 76 Shannon RP, Frndak D, Grunden N, et al. Using real-time problem solving to eliminate central line infections. *It Comm J Qual Patient Saf* 2006; **32**: 479–87.
- 77 Speroff T, Ely EW, Greevy R, et al. Quality improvement projects targeting health care-associated infections: comparing virtual collaborative and toolkit approaches. J Hosp Med 2011; 6: 271–78.
- 78 Thom KA, Li S, Custer M, et al. Successful implementation of a unit-based quality nurse to reduce central line-associated bloodstream infections. Am J Infect Control 2014; 42: 139–43.

- 79 Venkatram S, Rachmale S, Kanna B. Study of device use adjusted rates in health care-associated infections after implementation of "bundles" in a closed-model medical intensive care unit. *J Crit Care* 2010; **25**: 174.
- 80 Wall RJ, Ely EW, Elasy TA, et al. Using real time process measurements to reduce catheter related bloodstream infections in the intensive care unit. *Qual Saf Health Care* 2005; 14: 295–302.
- 81 Warren DK, Cosgrove SE, Diekema DJ, et al. A Multicenter intervention to prevent catheter-associated bloodstream infections. *Infect Control Hosp Epidemiol* 2006; 27: 662–69.
- 82 Warren DK, Zack JE, Cox MJ, Cohen MM, Fraser VJ. An educational intervention to prevent catheter-associated bloodstream infections in a nonteaching, community medical center. *Crit Care Med* 2003; 31: 1959–63.
- 83 Warren DK, Zack JE, Mayfield JL, et al. The effect of an education program on the incidence of central venous catheter-associated bloodstream infection in a medical ICU. *Chest* 2004; **126**: 1612–18.
- 84 Wu PP, Liu CE, Chang CY, et al. Decreasing catheter-related bloodstream infections in the intensive care unit: Interventions in a medical center in central Taiwan. J Microbiol Immunol Infect 2012; 45: 370–76.
- 85 Yoo S, Ha M, Choi D, Pai H. Effectiveness of surveillance of central catheter-related bloodstream infection in an ICU in Korea. *Infect Control Hosp Epidemiol* 2001; 22: 433–36.
- 86 Young EM, Commiskey ML, Wilson SJ. Translating evidence into practice to prevent central venous catheter-associated bloodstream infections: a systems-based intervention. Am J Infect Control 2006; 34: 503–06.
- 87 Zingg W, Cartier V, Inan C, et al. Hospital-wide multidisciplinary, multimodal intervention programme to reduce central venous catheter-associated bloodstream infection. *PLoS One* 2014; 9: e93898.
- 88 Zingg W, Imhof A, Maggiorini M, Stocker R, Keller E, Ruef C. Impact of a prevention strategy targeting hand hygiene and catheter care on the incidence of catheter-related bloodstream infections. *Crit Care Med* 2009; 37: 2167–73.
- 89 Tang HJ, Lin HL, Lin YH, Leung PO, Chuang YC, Lai CC. The impact of central line insertion bundle on central line-associated bloodstream infection. *BMC Infect Dis* 2014; 14: 356.
- 90 Allen GB, Miller V, Nicholas C, et al. A multitiered strategy of simulation training, kit consolidation, and electronic documentation is associated with a reduction in central line-associated bloodstream infections. Am J Infect Control 2014; 42: 643–48.
- 91 Apisarnthanarak A, Thongphubeth K, Yuekyen C, Warren DK, Fraser VJ. Effectiveness of a catheter-associated bloodstream infection bundle in a Thai tertiary care center: a 3-year study. *Am J Infect Control* 2010; 38: 449–55.
- 92 Bhutta A, Gilliam C, Honeycutt M, et al. Reduction of bloodstream infections associated with catheters in paediatric intensive care unit: stepwise approach. *BMJ* 2007; 334: 362–65.
- 93 Chuengchitraks S, Sirithangkul S, Staworn D, Laohapand C. Impact of new practice guideline to prevent catheter-related blood stream infection (CRBSI): experience at the Pediatric Intensive Care Unit of Phramongkutklao Hospital. *J Med Assoc Thai* 2010; 93 (suppl 6): S79–83.
- 94 Costello JM, Morrow DF, Graham DA, Potter-Bynoe G, Sandora TJ, Laussen PC. Systematic intervention to reduce central lineassociated bloodstream infection rates in a pediatric cardiac intensive care unit. *Pediatrics* 2008; **121**: 915–23.
- 95 Espiau M, Pujol M, Campins-Marti M, et al. Incidence of central line-associated bloodstream infection in an intensive care unit. *An Pediatr* 2011; 75: 188–93.
- 96 Esteban E, Ferrer R, Urrea M, et al. The impact of a quality improvement intervention to reduce nosocomial infections in a PICU. *Pediatr Crit Care Med* 2013; 14: 525–32.
- 97 Gurskis V, Asembergiene J, Kevalas R, et al. Reduction of nosocomial infections and mortality attributable to nosocomial infections in pediatric intensive care units in Lithuania. *Medicina (Kaunas)* 2009; 45: 203–13.
- 98 Luiz Abramczyk M, Carvalho WB, Medeiros EAS. Preventing catheter-associated infections in the pediatric intensive care unit: impact of an educational program surveying policies for insertion and care of central venous catheters in a Brazilian teaching hospital. *Braz J Infect Dis* 2011; 15: 573–77.

- 99 McKee C, Berkowitz I, Cosgrove SE, et al. Reduction of catheter-associated bloodstream infections in pediatric patients: Experimentation and reality. *Pediatr Crit Care Med* 2008; 9: 40–46.
- 100 Miller-Hoover S. Pediatric central line: bundle implementation and outcomes. J Infus Nurs 2011; 34: 36–48.
- 101 Rosenthal VD, Ramachandran B, Villamil-Gomez W, et al. Impact of a multidimensional infection control strategy on central line-associated bloodstream infection rates in pediatric intensive care units of five developing countries: findings of the International Nosocomial Infection Control Consortium (INICC). *Infection* 2012; 40: 415–23.
- 102 Sohail Ahmed S, McCaskey MS, Bringman S, Eigen H. Catheter-associated bloodstream infection in the pediatric intensive care unit: a multidisciplinary approach. *Pediatr Crit Care Med* 2012; 13: e69–72.
- 103 Vilela R, Dantas SRPE, Trabasso P. Interdisciplinary task-force reduces catheter-related bloodstream infection in a Pediatric Intensive Care Unit. *Rev Paul Pediatr* 2010; 28: 292–98.
- 104 Bizzarro MJ, Sabo B, Noonan M, Bonfiglio MP, Northrup V, Diefenbach K. A quality improvement initiative to reduce central line-associated bloodstream infections in a neonatal intensive care unit. *Infect Control Hosp Epidemiol* 2010; **31**: 241–48.
- 105 Boutaric E, Gilardi M, Cecile W, Flechelles O. Impact of clinical practice guidelines on the incidence of bloodstream infections related to peripherally inserted central venous catheter in preterm infants. Arch Pediatr 2013; 20: 130–36.
- 106 Ceballos K, Waterman K, Hulett T, Makic MBF. Nurse-driven quality improvement interventions to reduce hospital-acquired infection in the NICU. Adv Neonat Care 2013; 13: 154–63.
- 107 Chandonnet CJ, Kahlon PS, Rachh P, et al. Health care failure mode and effect analysis to reduce NICU line-associated bloodstream infections. *Pediatrics* 2013; 131: e1961–69.
- 108 Fisher D, Cochran KM, Provost LP, et al. Reducing central line-associated bloodstream infections in North Carolina NICUs. *Pediatrics* 2013; 132: e1664–71.
- 109 Holzmann-Pazgal G, Kubanda A, Davis K, Khan AM, Brumley K, Denson SE. Utilizing a line maintenance team to reduce central-line-associated bloodstream infections in a neonatal intensive care unit. J Perinatol 2012; 32: 281–86.
- 110 Jacob J, Sims D, Van de Rostyne C, Schmidt G, O'Leary K. Toward the elimination of catheter-related bloodstream infections in a newborn intensive care unit (NICU). Jt Comm J Qual Patient Saf 2011; 37: 211–16.
- 111 Kime T, Mohsini K, Nwankwo MU, Turner B. Central line "attention" is their best prevention. *Adv Neonatal Care* 2011; **11**: 242–48.
- 112 Payne NR, Barry J, Berg W, et al. Sustained reduction in neonatal nosocomial infections through quality improvement efforts. *Pediatrics* 2012; **129**: e165–73.
- 113 Resende DS, Ó JM, Brito Dv, Abdallah VOS, Gontijo Filho PP. Reduction of catheter-associated bloodstream infections through procedures in newborn babies admitted in a university hospital intensive care unit in Brazil. *Rev Soc Bras Med Trop* 2011; 44: 731–34.
- 114 Rosenthal VD, Duenas L, Sobreyra-Oropeza M, et al. Findings of the International Nosocomial Infection Control Consortium (INICC), part III: effectiveness of a multidimensional infection control approach to reduce central line-associated bloodstream infections in the neonatal intensive care units of 4 developing countries. *Infect Control Hosp Epidemiol* 2013; 34: 229–37.
- 115 Schulman J, Stricof R, Stevens TP, et al. Statewide NICU central-line-associated bloodstream infection rates decline after bundles and checklists. *Pediatrics* 2011; **127**: 436–44.
- 116 Wirtschafter DD, Pettit J, Kurtin P, et al. A statewide quality improvement collaborative to reduce neonatal central lineassociated blood stream infections. J Perinatol 2010; 30: 170–81.
- 117 Zhou Q, Lee SK, Hu XJ, et al. Successful reduction in central line-associated bloodstream infections in a Chinese neonatal intensive care unit. Am J Infect Control 2015; 43: 275–79.
- 118 Bion J, Richardson A, Hibbert P, et al. Matching Michigan: a 2-year stepped interventional programme to minimise central venous catheter blood stream infections in intensive care units in England. BMJ Qual Saf 2013; 22: 110–23.
- 119 Jeong IS, Park SM, Lee JM, Song JY, Lee SJ. Effect of central line bundle on central line-associated bloodstream infections in intensive care units. Am J Infect Control 2013; 41: 710–16.
- 120 Lin DM, Weeks K, Holzmueller CG, Pronovost PJ, Pham JC. Maintaining and sustaining the On the CUSP: stop BSI model in Hawaii. Jt Comm J Qual Patient Saf 2013; 39: 51–60.

- 121 Matthias Walz J, Ellison IRT 3rd, Mack DA, et al. CCOC Research Group. The bundle "Plus": the effect of a multidisciplinary team approach to eradicate central line-associated bloodstream infections. *Anesth Analg* 2013; **120**: 868–76.
- 122 Mueller JT, Wright AJ, Fedraw LA, et al. Standardizing central line safety: lessons learned for physician leaders. *Am J Med Qual* 2014; 29: 191–99.
- 123 Rosenthal VD, Maki DG, Rodrigues C, et al. Impact of International Nosocomial Infection Control Consortium (INICC) strategy on central line-associated bloodstream infection rates in the intensive care units of 15 developing countries. *Infect Control Hosp Epidemiol* 2010; **31**: 1264–72.
- 124 Latif A, Kelly B, Edrees H, et al. Implementing a multifaceted intervention to decrease central line-associated bloodstream infections in SEHA (Abu Dhabi Health Services Company) intensive care units: the Abu Dhabi experience. *Infect Control Hosp Epidemiol* 2015; 36: 816–22.
- 125 Reddy KK, Samuel A, Smiley KA, Weber S, Hon H. Reducing central line-associated bloodstream infections in three ICUs at a tertiary care hospital in the United Arab Emirates. *It Comm J Qual Patient Saf* 2014; 40: 559–51.
- 126 Mauger Rothenberg B, Marbella A, Pines E, Chopra R, Black ER, Aronson N. Closing the quality gap: revisiting the state of the science (vol. 6: prevention of healthcare-associated infections). *Evid Rep Technol Assess (Full Rep)* 2012; 6: 1–578.
- 127 Safdar N, Abad C. Educational interventions for prevention of healthcare-associated infection: a systematic review. *Crit Care Med* 2008; 36: 933–40.
- 128 Smulders CA, van Gestel JP, Bos AP. Are central line bundles and ventilator bundles effective in critically ill neonates and children? *Intensive Care Med* 2013; 39: 1352–58.
- 129 Blot K, Bergs J, Vogelaers D, Blot S, Vandijck D. Prevention of central line-associated bloodstream infections through quality improvement interventions: a systematic review and meta-analysis. *Clin Infect Dis* 2014; **59**: 96–105.
- 130 Cabana MD, Rand CS, Powe NR, et al. Why don't physicians follow clinical practice guidelines? A framework for improvement. *JAMA* 1999; 282: 1458–65.
- 131 Lugtenberg M, Zegers-van Schaick JM, Westert GP, Burgers JS. Why don't physicians adhere to guideline recommendations in practice? An analysis of barriers among Dutch general practitioners. *Implement Sci* 2009; 4: 54.
- 132 Boyce JM, Pittet D, Healthcare Infection Control Practices Advisory C, Force HSAIHHT. Guideline for hand hygiene in health-care settings. Recommendations of the Healthcare Infection Control Practices Advisory Committee and the HIPAC/SHEA/ APIC/IDSA Hand Hygiene Task Force. Am J Infect Control 2002; 30: S1–46.
- 133 Dixon-Woods M, Leslie M, Tarrant C, Bion J. Explaining matching Michigan: an ethnographic study of a patient safety program. *Implement Sci* 2013; 8: 70.
- 134 Dixon-Woods M, Bosk CL, Aveling EL, Goeschel CA, Pronovost PJ. Explaining Michigan: developing an ex post theory of a quality improvement program. *Milbank Q* 2011; 89: 167–205.
- 135 Haustein T, Gastmeier P, Holmes A, et al. Use of benchmarking and public reporting for infection control in four high-income countries. *Lancet Infect Dis* 2011; 11: 471–81.
- 136 Horan TC, Andrus M, Dudeck MA. CDC/NHSN surveillance definition of health care-associated infection and criteria for specific types of infections in the acute care setting. Am J Infect Control 2008; 36: 309–32.
- 137 Fernandez-Ruiz M, Carretero A, Diaz D, et al. Hospital-wide survey of the adequacy in the number of vascular catheters and catheter lumens. J Hosp Med 2014; 9: 35–41.
- 138 Zingg W, Huttner BD, Sax H, Pittet D. Assessing the burden of healthcare-associated infections through prevalence studies: what is the best method? *Infect Control Hosp Epidemiol* 2014; 35: 674–84.
- 139 Zimlichman E, Henderson D, Tamir O, et al. Health care-associated infections: a meta-analysis of costs and financial impact on the US health care system. JAMA Intern Med 2013; 173: 2039–46.
- 140 Dick AW, Perencevich EN, Pogorzelska-Maziarz M, Zwanziger J, Larson EL, Stone PW. A decade of investment in infection prevention: a cost-effectiveness analysis. Am J Infect Control 2015; 43: 4–9.