The Volume-Outcome Relationship in Critical Care A Systematic Review and Meta-analysis

Yên-Lan Nguyen, MD, MPH; David J. Wallace, MD, MPH; Youri Yordanov, MD; Ludovic Trinquart, PhD; Josefin Blomkvist, MSc; Der<mark>ek C. Angus, MD</mark>, MPH, FCCP; Jeremy M. Kahn, MD; Philippe Ravaud, MD, PhD; and Bertrand Guidet, MD

OBJECTIVE: The purpose of this study was to systematically review the research on volume and outcome relationships in critical care.

METHODS: From January 1, 2001, to April 30, 2014, MEDLINE and EMBASE were searched for studies assessing the relationship between admission volume and clinical outcomes in critical illness. Bibliographies were reviewed to identify other articles of interest, and experts were contacted about missing or unpublished studies. Of 127 studies reviewed, 46 met inclusion criteria, covering seven clinical conditions. Two investigators independently reviewed each article using a standardized form to abstract information on key study characteristics and results.

RESULTS: Overall, 29 of the studies (63%) reported a statistically significant association between higher admission volume and improved outcomes. The magnitude of the association (mortality OR between the lowest vs highest stratum of volume centers), as well as the thresholds used to characterize high volume, varied across clinical conditions. Critically ill patients with cardiovascular (n = 7, OR = 1.49 [1.11-2.00]), respiratory (n = 12, OR = 1.20 [1.04-1.38]), severe sepsis (n = 4, OR = 1.17 [1.03-1.33]), hepato-GI (n = 3, OR = 1.30 [1.08-1.78]), neurologic (n = 3, OR = 1.38 [1.22-1.57]), and postoperative admission diagnoses (n = 3, OR = 2.95 [1.05-8.30]) were more likely to benefit from admission to higher-volume centers compared with lower-volume centers. Studies that controlled for ICU or hospital organizational factors were less likely to find a significant volume-outcome relationship than studies that did not control for these factors.

CONCLUSIONS: Critically ill patients generally benefit from care in high-volume centers, with more substantial benefits in selected high-risk conditions. This relationship may in part be mediated by specific ICU and hospital organizational factors. CHEST 2015; 148(1):79-92

Collaboration (Drs Trinquart and Ravaud and Ms Blomkvist), Paris, France; and Medical Intensive Care Unit (Dr Guidet), Saint Antoine Hospital, APHP, Paris, France.

좋CHEST[™]

Manuscript received September 5, 2014; revision accepted March 20, 2015; originally published Online First April 30, 2015.

AFFILIATIONS: From the Anesthesiology and Surgical Critical Care Department (Dr Nguyen), Cochin Hospital, Assistance Publique - Hôpitaux de Paris (APHP), Paris Descartes University, Paris, France; Clinical Epidemiology Center, Institut National de la Santé et de la Recherche Médicale (INSERM) U1153, (Drs Nguyen, Yordanov, Trinquart, and Ravaud and Ms Blomkvist), Hôtel-Dieu Hospital, APHP, Paris, France; Institut Pierre Louis d'Epidémiologie et de Santé Publique INSERM U1136 (Drs Nguyen and Guidet), UPMC Université Paris 06, Sorbonne Universités, Paris, France; CRISMA Center (Drs Wallace, Angus, and Kahn), Department of Critical Care Medicine, University of Pittsburgh Medical Center, Pittsburgh, PA; Emergency Department (Dr Yordanov), Saint Antoine Hospital, APHP, Paris, France; French Cochrane Centre, The Cochrane

FUNDING/SUPPORT: The authors have reported to *CHEST* that no funding was received for this study.

CORRESPONDENCE TO: Yên-Lan Nguyen, MD, MPH, Anesthesiology and Surgical Critical Care Department, CHU Cochin, Université Paris Descartes, 27 rue du Faubourg Saint Jacques, 75679 Paris Cedex 14, France; e-mail: yenlanc.nguyen@gmail.com

^{© 2015} AMERICAN COLLEGE OF CHEST PHYSICIANS. Reproduction of this article is prohibited without written permission from the American College of Chest Physicians. See online for more details. **DOI:** 10.1378/chest.14-2195

Volume-outcome relationships are well established in

many surgical conditions and high-risk procedures in health care.¹ Under these relationships, higher numbers of procedures are thought to lead to better patient outcomes through the development of procedural skill.² Such observations lend conceptual support to the development of regionalized systems of surgical care, in which patients are selectively referred to high-volume providers.³ Selective referral has substantially improved the quality of care for patients in need of these planned high-risk procedures, with improved outcomes over time due in large part to concentration of care.²

Given the current shortage of ICU physicians and the overall complexity of critical illness, critical care is also an attractive target for regionalization. However, unlike in many surgical conditions, the volume-outcome relationship in critical illness is still incompletely characterized.⁴ In the absence of a well-defined volume-outcome

Materials and Methods

We performed a systematic review of research studies examining the volume-outcome relationship in critical care. The complete review protocol was submitted to the PROSPERO registry of systematic reviews (CRD42011001265) prior to beginning the study search, study review, data extraction, and analyses.

Study Selection Criteria

Eligible studies were observational studies that assessed the association between critically ill admissions volume (at either the level of the hospital, ICU, ED, or physician) and patient mortality (within the ICU, hospital, or a fixed time period after admission). All observational studies including registries and retrospective observational analyses of existing clinical or administrative databases were eligible. We excluded studies on volume and outcome in trauma, neonatal critical care, and pediatric critical care as these service lines are already extensively regionalized. We also excluded studies when we either could not determine the proportion of patients who were admitted to an ICU or the proportion of patients in the ICU was < 50%.

Search Methods

To identify candidate studies we searched MEDLINE and EMBASE for English-language articles published between January 1, 2001, and April 30, 2014. Our search algorithm included medical subject heading terms and text words for both critical illness and clinical conditions that are likely to result in critical illness (e-Appendix 1, e-Table 1). All searches were combined in a reference manager database (Resyweb). When articles separately analyzed distinct clinical conditions, we analyzed the data of each condition separately, treating the data as separate studies. We excluded studies published before 2001 because the practice of critical care and critical care outcomes has changed considerably since that time.^{6,7} We also searched several other sources: we reviewed the reference lists of selected studies, we contacted experts in the field to identify missed or unpublished studies, and we performed a manual examination of abstracts books from the main international meetings of critical care medicine (International Symposium on Intensive Care and Emergency Medicine, European Society Intensive Care Medicine Meeting, Society of Critical Care Medicine) between 2007 and 2014 to locate additional relevant titles. For studies published in abstract form, the primary author was contacted to identify manuscripts in progress.

relationship, regionalization of critical care may increase costs while delaying definitive therapy for extremely sick patients in need of rapid diagnosis and treatment. Moreover, regionalization is only one potential strategy for region-wide organization of critical care.5 Without a greater understanding of the mechanism of the volumeoutcome relationship, which may in part be determined by organizational factors that are correlated with volume, we may miss out on opportunities to improve outcomes for small-volume providers without large-scale reorganization of care.

The goal of this study was to perform a systematic review of literature to assess the volume-outcome relationship among critically ill adult patients. In addition to providing summary information, we sought to understand organizational factors that may be potential mechanisms for this effect by analyzing the differences between positive and negative studies.

Study Selection, Data Collection, and Analyses

Identifying Studies: All retrieved records and reports were assessed independently by two authors. First, titles and abstracts were screened to identify obvious exclusions (ie, records that were found by our electronic searches but were clearly irrelevant to this review). Second, fulltext reports were retrieved to determine whether they met the selection criteria. Any disagreements were resolved through discussion.

Data Extraction: Data extraction was performed independently by two authors using a prespecified data extraction form. Information extracted included the following: study characteristics (study design, period, and setting); patient characteristics (inclusion and exclusion criteria); definition of volume (unit of measurement, continuous or categorical variable and, if categorical, thresholds); outcomes (mortality in the ED, ICU, hospital, or at a fixed time point, ICU, and hospital lengths of stay); statistical methods (multivariable modeling technique, adjustment for cluster effect, and list of adjustment variables); and structural characteristics of the ICU, hospital, and health system. We collected the effect size quantifying the strength of the association between volume and mortality. We collected all available estimates, regardless of the unit of measurement for volume, the method of operationalizing volume, the end point, and the type of statistical analysis, that is, according to the measurement unit of volume (at the hospital, unit, or care provider level), to the definition of the volume variable (continuous or categorical), to the end point (intensive care, in-hospital, or 30-day mortality), and according to the analysis (raw or adjusted estimates). For each study, two authors evaluated independently the risk of bias using a modification of a previously published approach to effectiveness reviews.8 This scale included attributes of risk adjustment, adjustment for correlated data, and adjustment for temporal trends.

Data Analysis

First, among selected studies, we checked the data used to exclude in the final analysis results from subpopulation of studies already included. For the synthesis, we initially planned to primarily focus on the volume treated as a continuous variable. However, the most frequently reported measure of the volume-outcome effect was the OR of death in patients treated in a low-volume center compared with patients treated in a high-volume center, so that an OR>1 would indicate increased risk in low-volume compared with high-volume center. Because of considerable variability in the numbers of categories used (defined according to tertiles, quartiles, or quintiles) and in the thresholds used to define these categories, we focused on the effect comparing the lowest volume group with the highest volume group. For the synthesis, we used the adjusted ORs based on the multivariate model used in each study.

Separate meta-analyses were performed to combine the study estimates for each of the presenting problems in critical illness (respiratory, cardiovascular, neurologic, hepato-GI or renal diagnosis, sepsis, postoperative conditions, or any indications). Studies that lacked sufficient data to calculate an OR were excluded from the meta-analyses. Their results were analyzed qualitatively and are reported separately. Because some studies published in 2001 and later contained data from earlier time periods, we performed a sensitivity analysis in which we excluded all studies containing data earlier than 2001.

Higgins' I² statistics and between-study variance τ^2 were calculated to assess the amount of heterogeneity across studies. The effect sizes were combined using a random-effects meta-analysis model because we expected a substantial heterogeneity due to diversity of design across studies. All reported *P* values were two-sided. Analyses were performed using Stata statistical software release 11 (StataCorp LP).

To assess potential mechanisms underlying the volume-outcome effect, we used a conceptual framework in which the ICU volume-

Results

Of 6,037 potentially relevant references, we reviewed 127 publications fulfilling our search criteria, of which 42 references (33%) met all criteria for inclusion (Fig 1).



Figure 1 – Flow diagram of study selection. The main reasons for exclusion of full-text articles were absence of details regarding ICU or hospital mortality or majority of population not including critically ill patients.

outcome relationship could be attributed to three factors: acquisition of clinical skill at high-volume centers ("practice-makes-perfect"), selective referral to high-volume centers, and the presence of specific organizational factors that are associated with outcome and may be more common at high-volume centers.9 This last category includes structural factors that might be associated with high volume and high quality. At the ICU level, these might include ICU type,¹⁰ ICU size, ICU level, intensivist physician staffing,11 nurse-to-bed ratio,12 and intensivist-to-bed ratio. At the hospital level, these might include geographic position, hospital size, teaching status,13 technology capacity, trauma center designation,14 hospital, and ED level. This third factor is analogous to unmeasured confounding, since to the degree that these factors mediate the volume-outcome relationship, controlling for them would attenuate the observed effect. Therefore, to determine the role of organizational factors as a mechanism for the volume-outcome relationship, we qualitatively compared studies that did and did not control for these factors. To the degree that the results of volumeoutcome studies depend on controlling for these factors, the volumeoutcome relationship may be due to correlation between high-volume and ICU organizational best practices. To the degree that the results of volume-outcome studies do not depend on controlling for these factors, the volume-outcome relationship may be due to clinical skill and selective referral.

One study reported three different patient subsets and was analyzed as three distinct studies.¹⁵ One study reported two different patient subsets and was analyzed as two distinct studies.¹⁶ One study reported the volume-outcome relationship in two different healthcare systems; we analyzed the data as two different studies.¹⁷ We did not retrieve any reference from abstract books of the main international meetings of critical care medicine. This resulted in 46 distinct studies for analysis.

Study Characteristics

General study characteristics are shown in Table 1.18-56 The majority of included studies were from North America (n = 25, 54%) and included data after 2001 (n = 35, 76%). Three studies included all ICU admissions.^{16,18,19} Seven clinical conditions were covered: respiratory diagnoses including mechanical ventilation, acute respiratory failure, and pneumonia (13 studies)^{15,16,20-30}; cardiovascular diagnoses including cardiac arrest and cardiogenic shock (eight studies)³¹⁻³⁸; sepsis (six studies)³⁹⁻⁴⁴; neurologic diagnoses (three studies)15,45,46; hepato-GI diagnoses (three studies)^{15,47,48}; renal diagnoses (three studies)^{17,49}; and postoperative conditions including pancreatectomy, hepatectomy, esophagectomy, major vascular surgery (seven studies).50-56 The majority of studies (n = 24, 52%) used clinical databases rather than administrative databases. The most common unit of analysis used was hospital volume (n = 25, 54%), followed by ICU volume (n = 14, 30%), ED volume (n = 4, 9%), and then intensivist volume (n = 1, 2%). The threshold used to differentiate low-volume and

journal.publications.chestnet.org

Outcomes	In-hospital mortality	In-hospital mortality	In-hospital mortality	In-hospital mortality	In-hospital mortality	30-d mortality	In-hospital mortality	In-hospital mortality	In-hospital mortality	In-hospital mortality	In-hospital mortality	In-hospital mortality	In-hospital mortality	In-hospital mortality	In-hospital mortality	In-hospital mortality
Patients	25,907	4,087	4,674	12,730	27,662	5,131	16,399	4,125	179,197	569	366	16,949	13,805	12,881	28,429	70,757
Centers	Unknown	254	39	750	679	119	1,546	155	294	52	35	29	29	29	Unknown	92
Unit of Analysis	Hospital	Hospital	Hospital	Hospital	ED	Hospital	Hospital	Hospital	Hospital	Hospital	Hospital and surgeon	Hospital	Hospital	Hospital	Hospital	ICU
Type of Database	Administrative	Clinical	Clinical	Clinical	Administrative	Administrative	Administrative	Clinical	Administrative	Clinical	Administrative	Clinical	Clinical	Clinical	Administrative	Clinical
Study Period	2001-2004	2005-2007	2002-2005	1994-1998	2006-2008	2009	1998-2000	2009	2004-2005	1994-1998	1994-1998	1991-1997	1991-1997	1991-1997	2000-2005	2001-2003
Country	USA	USA and Canada	USA	USA	South Korea	USA	USA	USA	France	USA	USA	USA	USA	USA	USA	USA
Population	Medical (acute liver failure) and surgical (liver transplant)	Medical (cardiac arrest)	Medical (cardiac arrest)	Medical (intraaortic balloon pump)	Medical (cardiac arrest)	Medical (mechanical ventilation)	Medical and surgical (subarachnoid hemorrhage)	Medical (cardiac arrest)	Medical (mechanical ventilation)	Surgical (hepatic resection)	Surgical (esophageal resection)	Medical (respiratory)	Medical (neurologic)	Medical (GI)	Surgical (ruptured aortic abdominal aneurysm)	Medical and surgical
Study/Year	Ananthakrishnan et al ⁴⁸ /2008	Callaway et al ³¹ /2010	Carr et al ³² /2009	Chen et al ³³ /2003	Cha et al³4/2012	Cooke et al ²⁰ /2012	Cross et al ⁴⁵ /2003	Cudnik et al ³⁵ /2012	Darmon et al²¹/2011	Dimick et al ⁵¹ /2002	Dimick et al ^{so} /2003	Durairaj et al¹5/2005	Durairaj et al ¹⁵ /2005	Durairaj et al ¹⁵ /2005	Giles et al ⁵² /2009	Glance et al ¹⁸ /2006

TABLE 1] General Characteristics of Included Studies

(Continued)

Downloaded From: http://journal.publications.chestnet.org/ by a Imperial College London User on 07/08/2015

ABLE 1] (continued)								
Study/Year	Population	Country	Study Period	Type of Database	Unit of Analysis	Centers	Patients	Outcomes
Gopal et al ²² /2011	Medical (mechanical ventilation)	England	1996-2006	Clinical	Hospital	12	17,132	ICU mortality
Joseph et al ⁵³ /2009	Surgical (pancreatic resection)	USA	2005	Administrative	Hospital	434	Unknown	Perioperative death
Kahn et al ²³ /2006	Medical (mechanical ventilation)	USA	2002-2003	Clinical	Hospital	37	20,241	In-hospital mortality/ ICU mortality
Kahn et al²4/2009	Medical (mechanical ventilation)	USA	2004-2006	Administrative	Hospital	169	30,677	30-d mortality
Knipp et al ^{s4} /2007	Surgical (aortic dissection)	USA	1995-2003	Administrative	Hospital	Unknown	3,013	In-hospital mortality
Kuo et al ^{ss} /2001	Surgical (esophageal resection)	USA	1992-1999	Administrative	Hospital	64	1,193	In-hospital mortality
Lecuyer et al ²⁵ /2008	Medical (acute respiratory failure)	France	1997-2004	Clinical	ICU	28	1,753	ICU mortality
Lin et al²6/2008	Medical (pneumonia)	Taiwan	2002-2004	Administrative	Physician	Unknown	87,479	30-d mortality
Macomber et al ⁵⁶ /2012	Liver transplantation	USA	2009-2010	Administrative	Hospital	63	5,130	In-hospital mortality
Metnitz et al ¹⁹ /2009	Medical and surgical	Austria	1998-2005	Clinical	ICU	40	83,259	In-hospital mortality
Moran et al ²⁸ /2008	Medical and surgical (mechanical ventilation)	Australia and New Zealand	1995-2009	Clinical	ICU	136	208,810	In-hospital mortality
Needham et al²2/2006	Medical and surgical (mechanical ventilation)	Canada	1998-2000	Administrative	Hospital	95 (surgical); 126 (medical)	20,219	30-d mortality
Nguyen et al ¹⁷ /2011	Medical (renal failure)	France	1997-2004	Clinical	ICU	32	9,449	In-hospital mortality
Nguyen et al ¹⁷ /2011	Medical (renal failure)	USA	1997-2004	Clinical	ICU	76	3,498	In-hospital mortality

(Continued)

	Patients Outcomes	47,114 In-hospital mortality	4,605 In-hospital mortality	87,166 In-hospital mortality and early hospital mortality	30,727 In-hospital mortality	20,457 Survival to admission	2,706 In-hospital mortality	10,425 Survival to admission and in-hospital mortality	1,558 In-hospital mortality	3,437 In-hospital mortality	1,213,219 In-hospital mortality	22,551 In-hospital mortality	14,440 In-hospital mortality,
	Centers	Unknown	28	551	170	410	70	410	23	41	Unknown	806	31
	Unit of Analysis	Hospital	ICU	ED	ICU	ED	Hospital	ED	ICU	ICU	Hospital	Hospital	ICU
	Type of Database	Administrative	Clinical	Administrative	Clinical	Clinical	Clinical	Clinical	Administrative	Clinical	Administrative	Administrative	Clinical
	Study Period	2002-2007	2003-2005	2007	2008-2009	2006-2007	2003-2010	2006-2008	2007-2008	1997-2008	2005-2010	2000-2009	1998-2001
	Country	USA	The Netherlands	USA	UK	South Korea	Australia	South Korea	Finland	France	USA	Taiwan	France
	Population	Medical and surgical (subarachnoid hemorrhage)	Medical (sepsis)	Medical (sepsis)	Medical (sepsis)	Medical (cardiac arrest)	Medical (cardiac arrest)	Medical (cardiac arrest)	Medical (renal failure)	Medical and surgical (sepsis)	Medical and surgical (sepsis)	Medical (acute pancreatitis)	Medical (acute respiratory failure)
TABLE 1] (continued)	Study/Year	Nuño et al ⁴⁶ /2012	Peelen et al ⁴⁰ /2007	Powell et al ³⁹ /2010	Shahin et al ⁴¹ /2012	Shin et al³6/2011	Stub et $aI^{37}/2011$	Ro et al ³⁸ /2012	Vaara et al ⁴⁹ /2012	Zuber et al ⁴² /2012	Banta et al ⁴³ /2012	Shen et al $^{47}/2012$	Dres et al ²⁹ /2013

84 Original Research

(Continued)

Downloaded From: http://journal.publications.chestnet.org/ by a Imperial College London User on 07/08/2015

Study/Year	Population	Country	Study Period	Type of Database	Unit of Analysis	Centers	Patients	Outcomes
Fernández et al ¹⁶ /2013	Medical and surgical	Spain	2008	Clinical	ICU	29	4,001	In-hospital mortality
Fernández et al ¹⁶ /2013	Medical and surgical (mechanical ventilation)	Spain	2008	Clinical	ICU	29	1,923	In-hospital mortality
Shahin et al ³⁰ /2014	Medical and surgical (mechanical ventilation)	ΩK	2008-2010	Administrative	ICU	193	104,844	In-hospital mortality
Walkey and Wiener44/2014	Medical and surgical (sepsis)	USA	2011	Clinical	ICU	124	56,997	Hospital mortality index
UK = United Kingdom; USA = L	United States of America.							

high-volume institutions varied greatly within and across clinical conditions. For 38 studies (83%), the primary outcome was hospital mortality, followed by 30-day mortality (n = 4, 9%), ICU mortality (n = 4, 8%), survival to admission from the ED (n = 2, 4%), perioperative death (n = 1, 2%), and early hospital mortality (n = 1, 2%). Only 10 studies (21%) reported ICU or hospital lengths of stay as secondary outcomes.

Summary of Findings of Included Studies

Figure 2 shows the meta-analyses of adjusted ORs comparing the lowest-volume group with the highest-volume group in seven conditions separately. Eight studies could not be included in the final analyses because they had insufficient data to calculate OR.19,21,41,44,51,53,54,56 The results of these studies are presented in Table 2. Among the remaining studies (n = 37), the consistency of the relationship varied considerably across diagnoses. All studies including patients with sepsis (n = 4) or patients with postoperative diagnosis (n = 3) found a positive association between volume and outcome. In studies looking at the subset of patients with respiratory (n = 7), cardiovascular (n = 4), hepato-GI (n = 2), and neurologic (n = 2) diagnoses, there was on average a positive association between higher volume and better outcomes. However, there was substantial heterogeneity, especially in subsets of patients with respiratory, cardiovascular, sepsis, and postoperative diagnoses ($I^2 = 97.4\%$, 88.3%, 98%, 92.2% respectively). Conversely, in studies looking at a subset of patients with renal diagnosis (n = 3), the meta-analyses did not demonstrate a significant association and there was also considerable between-trial heterogeneity ($I^2 = 50\%$). One study in patients with respiratory diagnoses documented a statistically significant association between higher volume and poorer outcomes.28

Between categories of medical conditions (respiratory, cardiovascular, neurologic, liver-GI, postoperative, and sepsis) high-volume to low-volume thresholds varied greatly. For respiratory diagnoses, the highest volume quartile > 699 showed a nonsignificant relationship between volume and outcome, whereas studies on cardiac arrest with 50 cases per year were more likely to show a significant relationship.

The highest absolute hospital mortality differences between <u>high-volum</u>e and low-volume institutions were found for <u>hematologic</u> patients <u>with</u> ac<u>ute respiratory</u> <u>failure</u> (36%), <u>cardiac arrest (</u>22%), <u>cardiogenic shock</u> and intraaortic balloon pump (14.8%), <u>endovascular</u> <u>repair of ruptured abdominal aortic aneurysm (22%)</u>,

TABLE 1 | (continued)

	Nb	owest			
Study	patients (Nb	volume vs. Highest		Odds	%
ID	structures)	volume thresholds		Ratio (95% CI)	Weight
	,				
Respiratory					
Durairaj, 2005	10425 (.)	< 500 vs.> 1000	<u>+</u>	1.03 (0.79, 1.35)	7.07
Kahn, 2006	47114 (.)	< 151 vs. > 400	-+-	1.59 (1.26, 2.00)	7.68
Needham, 2006	5130 (63)	< 20 vs. > 699	4	0.96 (0.89, 1.03)	9.48
Lecuyer, 2008	. (28)	< 12 vs. > 30		1.02 (1.01, 1.03)	9.73
Lin, 2008	1558 (23)	< 36 vs. >314	+	1.75 (1.55, 1.98)	9.06
Kahn, 2009	208810 (136)	< 100 vs. > 599	-	1.16 (1.03, 1.30)	9.08
Gopal, 2011	179197 (294)	< 125 vs. > 265	+	0.96 (0.85, 1.09)	9.03
Cooke, 2012	5131 (119)	< 20 vs. > 63	_ 	0.98 (0.68, 1.41)	5.80
Moran, 2012	87166 (551)	< 102 vs. >800	-	0.79 (0.67, 0.94)	8.43
Dres, 2013	14440 (31)	< 25 vs. > 47	+	1.17 (1.02, 1.35)	8.85
Fernandez, 2013	1923 (29)	< 30 vs. > 400		2.46 (1.75, 3.45)	6.13
Shahin, 2014	104844 (193)	< 141 vs. > 480	=	1.47 (1.41, 1.53)	9.66
Subtotal (I-squared = 97.4%, p = 0	.000)		\diamond	1.20 (1.04, 1.38)	100.00
Cardiovascular					
Chen*, 2003	3437 (41)	< 4.4 vs. >24.8		1.41 (1.11, 1.79)	14.88
Carr, 2009	3013 (.)	< 20 vs. > 50		1.61 (1.17, 2.23)	13.71
Callaway, 2010	2706 (70)	< 10 vs.> 40		1.10 (0.80, 1.50)	13.88
Stub, 2011	1193 (64)	< 10 vs. >39	- <u>+</u>	0.98 (0.67, 1.42)	12.98
Cha, 2012	4087 (203)	< 33 vs. > 33		2.74 (2.12, 3.54)	14.64
Cudnick, 2012	4605 (28)	< 11 vs. > 39	- <u>+</u>	1.03 (0.77, 1.38)	14.21
Ro, 2012	3498 (76)	< 38 vs. > 38	_=	2.16 (1.83, 2.54)	15.69
Subtotal (I-squared = 88.3%, p = 0	.000)			1.49 (1.11, 2.00)	100.00
Sepsis			1		
Peelen, 2007	4125 (155)	< 29 vs. >117	The second se	1.00 (1.00, 1.01)	33.22
Powell, 2010	22385 (.)	< 146 vs. > 371	_=	1.37 (1.20, 1.56)	24.63
Banta, 2012	1213219 (.)	<8,626 vs. >19,575	-	1.11 (1.05, 1.17)	31.42
Zuber, 2012	27662 (679)	< 5 vs. > 12		1.59 (1.15, 2.18)	10.73
Subtotal (I-squared = 93.3%, p = 0	.000)		¢	1.17 (1.03, 1.33)	100.00
Neurolesiael					
Crease 2002	10700 (750)	-10	_	1 40 /1 01 1 60)	61.00
Durairai 2005	12730 (750)	< 10 vs. > 35		1.40 (1.21, 1.62)	01.33
Durairaj, 2005	12881 (29)	< 400 VS. > 700		1.19 (0.92, 1.54)	22.19
Subtotal (Leguarod - 0.4%, p = 0.3	13605 (29)	< 13 vs. > 66		1.00 (1.10, 2.17)	10.46
Subiotal (I-squared = 9.4 %, p = 0.3	552)		↓	1.36 (1.22, 1.37)	100.00
HepatoGastroIntestinal					
Durairai 2005	9449 (32)	< 400 vs > 700	-	1 47 (1 17 1 85)	41 54
Ananthakrishnan, 2008	4674 (39)	< 5 vs. > 20		1.06 (0.78, 1.46)	31.54
Shen, 2012	22551 (806)	< 2 vs. > 15	Γ	1.72 (1.19, 2.48)	26.92
Subtotal (I-squared = 53.3%. p = 0	.118)			1.39 (1.08, 1.78)	100.00
	,		 ▼	· · · · · · · · · · · · · · · · · · ·	
Renal					
Nguyen, 2011	30677 (169)	< 10 vs. > 29		0.95 (0.63, 1.45)	33.18
Nguyen, 2011	70757 (92)	< 18 vs. > 58		1.09 (0.64, 1.86)	25.22
Vaara, 2012	83259 (40)	< 23 vs. > 44		1.59 (1.15, 2.21)	41.60
Subtotal (I-squared = 50.0%, p = 0	.135)		\diamond	1.22 (0.87, 1.72)	100.00
•					
Postoperative					
Kuo, 2001	20457 (410)	<6 vs. >6		4.30 (2.50, 7.40)	34.48
Dimick, 2003	20219 (.)	< 34 vs. > 34	$ _{-} \longrightarrow$	5.70 (2.02, 16.12)	27.51
Giles, 2009	16399 (1546)	< 4 vs. > 6	-	1.30 (1.20, 1.40)	38.01
Subtotal (I-squared = 92.2%, p = 0	.000)			2.95 (1.05, 8.30)	100.00
Any indication					
Any indication	FF4 (00)		<u> </u>	0.05 (0.75 1.01)	00.00
Giance, 2006	551 (29)	< 632 VS. > 1233	1	0.95 (0.75, 1.21)	66.99
Fernandez, 2013	4001 (29)	< 180 vs. > 800	~	1.03 (0.73, 1.46)	33.01
Subtotal (I-squared = 0.0%, p = 0.7	17)		Ϋ́	v.98 (v.80, 1.19)	100.00
NOTE: Weights are from random et	ifects analysis				
			.1 .3 .5 1 2 5 10		

Figure 2 – Forrest plots of comparisons between lowest and highest volume institutions for seven clinical conditions. Nb = number.

and <u>postesophagectomy</u> (12.9%). These diagnoses shared the characteristic of being associated with the highest mortality rates within their diagnosis category.

Sensitivity Analysis

Figure 3 shows the meta-analyses of adjusted ORs comparing the lowest-volume group with the highest-volume group in seven conditions, after exclusion of

Clinical Condition	Positive Association	No Association
Respiratory	Darmon et al ²¹ /2011	
Sepsis	Walkey and Wiener ⁴⁴ /2014	Shahin et al ⁴¹ /2012
Neurologic		
Hepato-GI		
Renal		
Postoperative	Dimick et al ⁵¹ /2002	Joseph et al ⁵³ /2009
	Knipp et al⁵4/2007	
	Macomber et al ⁵⁶ /2012	
Any indication	Metnitz et al ¹⁹ /2009	

TABLE 2 Summary of Studies Not Included in the Meta-analysis

eight studies with the majority of data from before 2001 (studies of Durairaj et al,¹⁵ Needham et al,²⁷ Chen et al,³³ Cross et al,⁴⁵ Dimick et al,⁵⁰ Kuo et al⁵⁵). The volumeoutcome association remained unchanged after exclusion of these studies.

Relationship Between Organizational Factors and Primary Study Results: Eighteen studies (39%) did not adjust their results to any ICU or hospital-level factor (Table 3). Studies that did not find a statistically significant association between higher patient volume and better outcomes were more likely to have adjusted their results for ICU-level factors (such as ICU type, ICU level, intensivist staffing model, nurse-to-bed ratio) and hospital-level factors (such as geographical position, teaching status, technological capacity, trauma center designation, or hospital level), compared with studies that did find a statistically significant association (Table 3).

All studies performed some risk adjustment (Table 4). Two studies (4%) used risk adjustment based on administrative data alone, 15 (33%) used risk adjustment based on a combination of administrative and some clinical data, and 30 (65%) used risk adjustment based on clinical models with historically good calibration and discrimination. Most adjusted for demographic characteristics such as age (n = 45, 98%) and sex (n = 36, 78%). Around one-half of studies (n = 22, 48%) adjusted for patient comorbidities; 34 studies (74%) adjusted for severity of illness using a physiologic measure. Eighteen (39%) adjusted for admission source. Thirteen (28%) adjusted for the diagnosis at admission. Other patient adjustments included insurance status (n = 5, 11%), race (n = 7, 15%), functional status (n = 2, 4%), ICU pre-length of stay (n = 3, 7%), life support measures (n = 6, 13%), the type

of malignancy (n = 2, 4%), and the known prognostic for cardiac arrest (n = 6, 13%).

Discussion

We evaluated 40 studies on the volume-outcome relationship in broadly defined critically ill patients. The majority of studies found that patients admitted in highvolume structures had better outcomes, although the consistency and magnitude of the relationship, as well as the thresholds used to differentiate low-volume and high-volume centers, varied across clinical conditions. Studies showing no volume-outcome relationship were more likely to have adjusted their results for key ICU or hospital-level organizational factors.

Our results extend those of a prior systematic review in two ways.⁴ First, we include many more studies (46 vs 13, several of which were published recently). Second, we specifically examine the characteristics of positive vs negative studies, providing new insight into the potential mechanism of the volume-outcome relationship not addressed in the prior review.

Within diagnosis categories, those with the highest risk of death are most likely to benefit from admission to a high-volume center. This variation of the volumeoutcome relationship may be related to the complexity of diagnosis and management in these conditions. Durairaj et al¹⁵ found that in comparison with a nonselected population of patients who were mechanically ventilated, only the most severe (ie, with an APACHE [Acute Physiology and Chronic Health Evaluation] III score > 57) benefited from high-volume hospitals. Glance et al¹⁸ showed that only critically ill patients with a Simplified Acute Physiology Score (SAPS) $2 \ge 30$ benefited from a high-volume center. Darmon et al²¹ found that in comparison with patients with ARDS who were mechanically ventilated, those with toxic coma did not benefit from mechanical ventilation admissions volume. Lecuyer et al²⁵ and Zuber et al⁴² both looked at the subset of hematologic patients with acute respiratory failure or severe sepsis, finding large benefits from highvolume ICUs (OR = 0.63 [0.46-0.87]).

<u>Only one study</u> documented a <u>statistically significant</u> <u>association</u> between <u>higher volume and worse out-</u> <u>comes.²⁸ Th</u>e underlying reason for this result may be related to either the total workload or overall capacity strain in high-volume centers, which may be related to poor outcomes.⁵⁷ For one clinical condition category (patients undergoing renal support therapy), we were not able to find any association between volume and outcome.¹⁷ Among the plausible explanations

	Nb	Lowest			
Study	patients (Nb	volume vs. Highest		Odds	%
U	structures)	volume thresholds		Hatio (95% CI)	Weight
Respiratory					
Kahn, 2006	47114 (.)	< 151 vs. > 400		1.59 (1.26, 2.00)	9.34
Lecuyer, 2008	(28)	< 12 vs. > 30	p.	1.02 (1.01, 1.03)	11.43
Lin, 2008	1558 (23)	< 36 vs. >314	+	1.75 (1.55, 1.98)	10.76
Kahn, 2009	208810 (136)	< 100 vs. > 599	-	1.16 (1.03, 1.30)	10.78
Gopal, 2011	179197 (294)	< 125 vs. > 265	4	0.96 (0.85, 1.09)	10.72
Cooke, 2012	5131 (119)	< 20 vs. > 63	<u>_</u>	0.98 (0.68, 1.41)	7.29
Moran, 2012	87166 (551)	< 102 vs. >800	-=-	0.79 (0.67. 0.94)	10.12
Dres. 2013	14440 (31)	< 25 vs. > 47	-	1.17 (1.02, 1.35)	10.55
Fernandez, 2013	1923 (29)	< 30 vs. > 400		2.46 (1.75, 3.45)	7.66
Shahin, 2014	104844 (193)	< 141 vs. > 480	-	1.47 (1.41, 1.53)	11.35
Subtotal (I-squared = 97.8%, p	p = 0.000)		\diamond	1.25 (1.06, 1.47)	100.00
Cardiovascular					
Carr, 2009	3013 (.)	< 20 vs. > 50		1.61 (1.17, 2.23)	16.21
Callaway, 2010	2706 (70)	< 10 vs.> 40		1.10 (0.80, 1.50)	16.38
Stub, 2011	1193 (64)	< 10 vs. >39	——————————————————————————————————————	0.98 (0.67, 1.42)	15.47
Cha, 2012	4087 (203)	< 33 vs. > 33		2.74 (2.12, 3.54)	17.12
Cudnick, 2012	4605 (28)	< 11 vs. > 39		1.03 (0.77, 1.38)	16.70
Ro, 2012	3498 (76)	< 38 vs. > 38		2.16 (1.83, 2.54)	18.13
Subtotal (I-squared = 89.8%, p	o = 0.000)			1.50 (1.06, 2.12)	100.00
Sonsis					
Sepsis	410E (155)	< 90 vo > 117	<u>1</u>	1.00 (1.00, 1.01)	aa aa
Peelen, 2007	4125 (155)	< 29 VS. >11/	Τ_	1.00 (1.00, 1.01)	33.22
Powell, 2010	22385 (.)	< 146 VS. > 3/1	_=	1.37 (1.20, 1.56)	24.63
Banta, 2012	1213219 (.)	<8,626 vs. >19,575	=	1.11 (1.05, 1.17)	31.42
Zuber, 2012	27662 (679)	< 5 vs. > 12		1.59 (1.15, 2.18)	10.73
Subtotal (I-squared = 93.3%, p	0 = 0.000			1.17 (1.03, 1.33)	100.00
Neurological					
Nuno, 2012	13805 (29)	< 13 vs. > 88		1.60 (1.18, 2.17)	100.00
Subtotal (I-squared = .%, p = .)		$ \bar{\diamond} $	1.60 (1.18, 2.17)	100.00
·					
HepatoGastroIntestinal			L		
Ananthakrishnan, 2008	4674 (39)	< 5 vs. > 20		1.06 (0.78, 1.46)	51.95
Shen, 2012	22551 (806)	< 2 vs. > 15		1.72 (1.19, 2.48)	48.05
Subtotal (I-squared = 73.5%, p	o = 0.052)		$\langle \rangle$	1.34 (0.84, 2.15)	100.00
Renal					
Nguyen, 2011	30677 (169)	< 10 vs. > 29		0.95 (0.63. 1.45)	33.18
Nguyen, 2011	70757 (92)	< 18 vs. > 58		1.09 (0.64. 1.86)	25.22
Vaara. 2012	83259 (40)	< 23 vs. > 44	[1.59 (1.15, 2.21)	41.60
Subtotal (I-squared = 50.0%, p	o = 0.135)			1.22 (0.87, 1.72)	100.00
	,			. , _,	
Postoperative					
Giles, 2009	16399 (1546)	< 4 vs. > 6		1.30 (1.20, 1.40)	100.00
Subtotal (I-squared = .%, p = .)		◊	1.30 (1.20, 1.40)	100.00
Any indication					
Glanco 2006	551 (20)	< 622 Vo - 1000	<u> </u>	0 05 /0 75 1 01	66.00
Fernandoz 2012	4001 (20)	< UUZ VS. > 1200 < 180 Vo < 000	<u>I</u>	1 02 (0.73, 1.21)	33.01
Fernanuez, 2013	4001 (29) - 0.717)	< 100 VS. > 800	*		100.00
Subiotal (I-squared = 0.0%, p	= 0.717)		Y	0.98 (0.80, 1.19)	100.00
NOTE: Weights are from rando	m effects analysis				
			, , , 		
			.1 .3 .5 1 2 5 1	0	

Figure 3 – Sensitivity analysis: Forrest plots of comparisons between lowest and highest volume institutions for seven clinical conditions after exclusion of studies with data older than 2001. See Figure 2 legend for expansion of abbreviation.

may be use of patients receiving dialysis as the unit of measurement (rather than the number of dialysis sessions performed, which may be more directly related to clinical experience) or the lack of inclusion of other relevant outcomes besides mortality (ie, renal function recovery). Additionally, renal support therapy is guided by an uncertain evidence base with regard to timing, the use continuous vs intermittent dialysis, and the dose of dialysis. Thus, clinical experience may not translate into higher outcomes for this condition.

We observed large differences among the thresholds used to differentiate low-volume and high-volume

	Positive Studies	Negative Studies
Study Characteristics	(n = 29, 63%)	(n = 17, 37%)
Unit of volume measure, No. (%)		
Hospital	15 (58)	11 (42)
ICU	8 (57)	6 (43)
ED	2 (100)	0 (0)
Intensivist	4 (100)	0 (0)
Sample size, No. (%)		
<10,000	9 (53)	8 (47)
10,000-50,000	14 (70)	6 (30)
>50,000	6 (75)	2 (25)
Unknown		1 (100)
Location, No. (%)		
North America	15 (58)	11 (42)
Europe	9 (69)	4 (31)
Other	5 (71)	2 (29)
Risk of adjustment		
Clinical	15 (52)	14 (48)
Administrative data with clinical adjustment	13 (87)	2 (13)
Administrative	1 (50)	1 (50)
ICU-level factors, No. (%)		
ICU type	1 (25)	3 (75)
ICU size	1 (100)	0 (0)
ICU level	0 (0)	1 (100)
Intensivist staffing model	2 (50)	2 (50)
Nurse-to-bed ratio	1 (50)	1 (50)
Intensivist-to-bed ratio	1 (100)	0 (0)
Hospital-level factors, No. (%)		
Hospital size	7 (88)	1 (12)
Teaching status	7 (47)	8 (53)
Technological capacity	2 (40)	3 (60)
Trauma center designation	0 (0)	2 (100)
Hospital level	0 (0)	1 (100)
ED level	2 (100)	0 (0)

 TABLE 3] Relationship Between Methodologic

 Characteristics, ICU, and Hospital-Level

 Confounders and Primary Study Results

ICU level (defined by the US Department of Veterans Affairs national bed control database): level 1 and 2 ICUs are where most subspecialty care and intervention are available. Level 3 and 4 ICUs provide more limited subspecialty care and intervention. Hospital level (defined in the Australian and New Zealand Intensive Care Society database): rural, metropolitan, tertiary, private. ED level (defined by the Korean government): level 1 and 2 are covered by emergency physicians 24/24; level 3 is basically equipped and usually served by general physicians.

centers between and within clinical condition categories. These differences mainly related to the prevalence of the diagnoses, and may be partly explained by variation in ICU bed availability across industrialized countries and the median size of acute care hospitals.⁵⁸ Countries with a large number of ICU beds are more likely to have a less restricted ICU admission policy and may admit less severe patients.⁵⁹ Our review highlights that the shape of the volume-outcome relationship varies within and across clinical condition categories. <u>Consequently, our</u> <u>results do not support recommendations of minimal</u> ICU volumes for diagnosis categories.

Adjustments for ICU or hospital-level factors seem to be a major determinant of the volume-outcome relationship. Within studies looking at the volume-outcome relationship among postoperative patients admitted in the ICU, those of Joseph et al⁵³ and Dimick et al⁵⁰ were not able to find any association. One explanation might be related to the adjustments of their results to managerial factors known to be associated with better outcomes (such as ICU staffing and the presence of a daily round by an intensivist) or to the technology capacity of their structures (such as the presence of an interventional radiology service). Similarly, the two studies on cardiac arrest that found negative results are those where the authors (Callaway et al³¹ and Stub et al³⁷) adjusted their results for organizational factors known to be associated with improved outcomes (ie, trauma center, cardiac center, 24-h cardiac interventional services). Again, these results emphasize the idea that the volume affected may be mediated in part by organizational factors that have a major impact on patient outcomes. To the degree that the volume outcome is in part mediated by organizational factors, increasing the size of low-volume centers or systematically transferring patients from low-volume to high-volume centers may not be the most efficient way to improve outcomes. Instead of conjunction, it may be beneficial to "export" organizational best practices to small-volume ICUs to improve their quality without systematically transferring patients.

Our study has several limitations. First, our systematic review may suffer from publication bias. Due to public health implications, studies showing no volume-outcome relationship might have more difficulties being published. Second, the majority of studies did not adjust their results to organizational factors and none directly adjusted for processes of care used. Thus, we had only a limited ability to assess for the mechanism of the volumeoutcome relationship. Third, all studies used mortality as the primary outcome, though other patient outcomes

TABLE 4] Quality of Included Studies

Study/Vear	Attributes of Rick Adjustment	Adjustment for	Adjustment for
Aparthakrishnan at al48/2008	Clinical	No	No
	Clinical	No	No
Carr et $a^{32}/2009$	Clinical	Vec	No
Chop of al33/2003	Clinical	No	No
Charlet $a_{13}/2003$	Administrative with clinical rick adjustment	Vec	No
	Administrative with clinical risk adjustment	Vos	NO
Cross of al45/2012	Administrative with clinical risk adjustment	Voc	 Voc
		Vec	les
$\frac{1}{2012}$	Clinical	No	
	Clinical	NO	No
Dimick et als /2002	Clinical	res	No
	Clinical	NO No.	NO
Durairaj et al ¹³ /2005	Clinical	Yes	NO
Durairaj et al ¹³ /2005	Clinical	Yes	NO
		Yes	NO
Glies et al ⁵² /2009	Administrative	NO	Yes
Glance et al ¹⁸ /2006	Clinical	Yes	NO
Gopal et al ²² /2011	Clinical	Yes	Yes
Joseph et al ⁵³ /2009	Administrative	No	
Kahn et al ²³ /2006	Clinical	Yes	
Kahn et al ²⁴ /2009	Administrative with clinical risk adjustment	Yes	
Knipp et al ⁵⁴ /2007	Administrative with clinical risk adjustment	No	No
Kuo et al55/2001	Administrative with clinical risk adjustment	Yes	Yes
Lecuyer et al ²⁵ /2008	Clinical	Yes	No
Lin et al ²⁶ /2008	Administrative with clinical risk adjustment	Yes	No
Macomber et al ⁵⁶ /2012	Administrative with clinical risk adjustment	Yes	Yes
Metnitz et al ¹⁹ /2009	Clinical	Yes	Yes
Moran et al ²⁸ /2008	Clinical	Yes	Yes
Needham et al ²⁷ /2006	Administrative with clinical risk adjustment	Yes	No
Nguyen et al ¹⁷ /2011	Clinical	Yes	No
Nguyen et al ¹⁷ /2011	Clinical	Yes	No
Nuño et al ⁴⁶ /2012	Administrative with clinical risk adjustment	Yes	No
Peelen et al ⁴⁰ /2007	Clinical	Yes	No
Powell et al ³⁹ /2010	Administrative with clinical risk adjustment	Yes	
Shahin et al ⁴¹ /2012	Clinical		
Shin et al ³⁶ /2011	Clinical	Yes	
Stub et al ³⁷ /2011	Clinical	No	No
Ro et al ³⁸ /2012	Clinical	Yes	No
Vaara et al ⁴⁹ /2012	Administrative with clinical risk adjustment	Yes	
Zuber et al ⁴² /2012	Clinical	No	Yes
Banta et al ⁴³ /2012	Administrative with clinical risk adjustment	Yes	Yes
Shen et al ⁴⁷ /2012	Administrative with clinical risk adjustment	Yes	No
Dres et al ²⁹ /2013	Clinical	Yes	Yes
Fernández et al ¹⁶ /2013	Clinical	Yes	

(Continued)

90 Original Research

TABLE 4] (continued)

Study/Year	Attributes of Risk Adjustment	Adjustment for Correlated Data	Adjustment for Temporal Trendsª
Fernández et al ¹⁶ /2013	Clinical	Yes	
Shahin et al ³⁰ /2014	Administrative with clinical risk adjustment	Yes	
Walkey and Wiener44/2014	Clinical	Yes	

^aFor studies longer than 2 y.

such as discharge location, quality of life, and cognitive status are also patient-centered and outcomes of interest. Fourth, due to variation in the way that studies categorized volume and the lack of studies looking precisely at the volume-outcome relationship as a continuous variable, we <u>could not directly assess for a "dose-response" effect.</u> Fifth, our study may suffer from reporting bias. We may have excluded studies from critical care surgical literature that do not explicitly report ICU use. In summary, <u>critically ill patients appear to benefit from</u> <u>care in high-volume hospitals, though there is not</u> <u>complete consistency in this relationship</u>. Variability may be partly <u>explained by case</u> mix, diagnosis complexity, and the type of adjustments. Our results highlight the major role of organizational factors on patient outcomes and that specific management and care practices may allow low-volume centers to provide a high quality of care.

Acknowledgments

Author contributions: B. G. is the guarantor of the entire manuscript. Y.-L. N. and D. J. W. contributed to drafting the manuscript; Y.-L. N., D. J. W., Y. Y., L. T., and J. B. contributed to statistical analyses; Y.-L. N., D. J. W., Y. Y., L. T., D. C. A., J. M. K., P. R., and B. G. contributed to the critical revision of the manuscript for important intellectual content; and all authors read and approved the final manuscript.

Financial/nonfinancial disclosures: The authors have reported to *CHEST* the following conflicts of interest: Dr Kahn receives in-kind research support from the Cerner Corporation. Drs Nguyen, Wallace, Yordanov, Trinquart, Angus, Ravaud, and Guidet and Ms Blomkvist have reported that no potential conflicts of interest exist with any companies/organizations whose products or services may be discussed in this article.

Additional information: The e-Appendix and e-Table can be found in the Supplemental Materials section of the online article.

References

- Halm EA, Lee C, Chassin MR. Is volume related to outcome in health care? A systematic review and methodologic critique of the literature. *Ann Intern Med.* 2002;137(6):511-520.
- Finks JF, Osborne NH, Birkmeyer JD. Trends in hospital volume and operative mortality for high-risk surgery. *N Engl* J Med. 2011;364(22):2128-2137.
- 3. Birkmeyer JD, Siewers AE, Finlayson EV, et al. Hospital volume and surgical mortality in the United States. *N Engl J Med.* 2002;346(15):1128-1137.
- Kanhere MH, Kanhere HA, Cameron A, Maddern GJ. Does patient volume affect clinical outcomes in adult inten-

sive care units? *Intensive Care Med.* 2012;38(5):741-751.

- Nguyen YL, Kahn JM, Angus DC. Reorganizing adult critical care delivery: the role of regionalization, telemedicine, and community outreach. *Am J Respir Crit Care Med.* 2010;181(11): 1164-1169.
- The Acute Respiratory Distress Syndrome Network. Ventilation with lower tidal volumes as compared with traditional tidal volumes for acute lung injury and the acute respiratory distress syndrome. *N Engl J Med.* 2000;342(18): 1301-1308.
- Esteban A, Anzueto A, Frutos F, et al; Mechanical Ventilation International Study Group. Characteristics and outcomes in adult patients receiving mechanical ventilation: a 28-day international study. *JAMA*. 2002;287(3):345-355.
- Methods Guide for Effectiveness and Comparative Effectiveness Reviews. Rockville, MD: Agency for HealthCare Research and Quality; 2014. AHRQ Publication No. 10(14)-EHC063-RF.
- Luft HS, Bunker JP, Enthoven AC. Should operations be regionalized? The empirical relation between surgical volume and mortality. *N Engl J Med.* 1979;301(25):1364-1369.
- Lott JP, Iwashyna TJ, Christie JD, Asch DA, Kramer AA, Kahn JM. Critical illness outcomes in specialty versus general intensive care units. *Am J Respir Crit Care Med.* 2009;179(8):676-683.
- Pronovost PJ, Angus DC, Dorman T, Robinson KA, Dremsizov TT, Young TL. Physician staffing patterns and clinical outcomes in critically ill patients: a systematic review. *JAMA*. 2002;288(17): 2151-2162.
- 12. Needleman J, Buerhaus P, Pankratz VS, Leibson CL, Stevens SR, Harris M.

Nurse staffing and inpatient hospital mortality. *N Engl J Med.* 2011;364(11): 1037-1045.

- Hartz AJ, Krakauer H, Kuhn EM, et al. Hospital characteristics and mortality rates. N Engl J Med. 1989;321(25): 1720-1725.
- MacKenzie EJ, Rivara FP, Jurkovich GJ, et al. A national evaluation of the effect of trauma-center care on mortality. *N Engl J Med.* 2006;354(4):366-378.
- Durairaj L, Torner JC, Chrischilles EA, Vaughan Sarrazin MS, Yankey J, Rosenthal GE. Hospital volume-outcome relationships among medical admissions to ICUs. *Chest.* 2005;128(3):1682-1689.
- 16. Fernández R, Altaba S, Cabre L, et al; Sabadell Score Group. Relationship between volume and survival in closed intensive care units is weak and apparent only in mechanically ventilated patients. *Anesthesiology*. 2013;119(4):871-879.
- Nguyen YL, Milbrandt EB, Weissfeld LA, et al. Intensive care unit renal support therapy volume is not associated with patient outcome. *Crit Care Med.* 2011;39(11):2470-2477.
- Glance LG, Li Y, Osler TM, Dick A, Mukamel DB. Impact of patient volume on the mortality rate of adult intensive care unit patients. *Crit Care Med.* 2006;34(7):1925-1934.
- Metnitz B, Metnitz PG, Bauer P, Valentin A; ASDI Study Group. Patient volume affects outcome in critically ill patients. *Wien Klin Wochenschr*. 2009;121(1-2):34-40.
- Cooke CR, Kennedy EH, Wiitala WL, Almenoff PL, Sales AE, Iwashyna TJ. Despite variation in volume, Veterans Affairs hospitals show consistent outcomes among patients with nonpostoperative mechanical ventilation. *Crit Care Med.* 2012;40(9):2569-2575.

- Darmon M, Azoulay E, Fulgencio JP, et al. Procedure volume is one determinant of centre effect in mechanically ventilated patients. *Eur Respir J*. 2011;37(2):364-370.
- 22. Gopal S, O'Brien R, Pooni J. The relationship between hospital volume and mortality following mechanical ventilation in the intensive care unit. *Minerva Anestesiol.* 2011;77(1):26-32.
- Kahn JM, Goss CH, Heagerty PJ, Kramer AA, O'Brien CR, Rubenfeld GD. Hospital volume and the outcomes of mechanical ventilation. N Engl J Med. 2006;355(1):41-50.
- Kahn JM, Ten Have TR, Iwashyna TJ. The relationship between hospital volume and mortality in mechanical ventilation: an instrumental variable analysis. *Health Serv Res.* 2009;44(3):862-879.
- Lecuyer L, Chevret S, Guidet B, et al. Case volume and mortality in haematological patients with acute respiratory failure. *Eur Respir J*. 2008;32(3):748-754.
- Lin HC, Xirasagar S, Chen CH, Hwang YT. Physician's case volume of intensive care unit pneumonia admissions and in-hospital mortality. *Am J Respir Crit Care Med.* 2008;177(9):989-994.
- 27. Needham DM, Bronskill SE, Rothwell DM, et al. Hospital volume and mortality for mechanical ventilation of medical and surgical patients: a population-based analysis using administrative data. *Crit Care Med.* 2006;34(9):2349-2354.
- 28. Moran JL, Bristow P, Solomon PJ, George C, Hart GK; Australian and New Zealand Intensive Care Society Database Management Committee (ADMC). Mortality and length-of-stay outcomes, 1993-2003, in the binational Australian and New Zealand intensive care adult patient database. Crit Care Med. 2008; 36(1):46-61.
- Dres M, Tran TC, Aegerter P, et al; CUB-REA Group. Influence of ICU casevolume on the management and hospital outcomes of acute exacerbations of chronic obstructive pulmonary disease. *Crit Care Med.* 2013;41(8):1884-1892.
- Shahin J, Harrison DA, Rowan KM. Is the volume of mechanically ventilated admissions to UK critical care units associated with improved outcomes? *Intensive Care Med.* 2014;40(3):353-360.
- Callaway CW, Schmicker R, Kampmeyer M, et al; Resuscitation Outcomes Consortium (ROC) Investigators. Receiving hospital characteristics associated with survival after out-of-hospital cardiac arrest. *Resuscitation*. 2010;81(5): 524-529.
- Carr BG, Kahn JM, Merchant RM, Kramer AA, Neumar RW. Inter-hospital variability in post-cardiac arrest mortality. *Resuscitation*. 2009;80(1):30-34.
- 33. Chen EW, Canto JG, Parsons LS, et al; Investigators in the National Registry of Myocardial Infarction 2. Relation between hospital intra-aortic balloon counterpulsation volume and mortality

in acute myocardial infarction complicated by cardiogenic shock. *Circulation*. 2003;108(8):951-957.

- Cha WC, Lee SC, Shin SD, Song KJ, Sung AJ, Hwang SS. Regionalisation of out-of-hospital cardiac arrest care for patients without prehospital return of spontaneous circulation. *Resuscitation*. 2012;83(11):1338-1342.
- Cudnik MT, Sasson C, Rea TD, et al. Increasing hospital volume is not associated with improved survival in out of hospital cardiac arrest of cardiac etiology. *Resuscitation*. 2012;83(7):862-868.
- 36. Shin SD, Suh GJ, Ahn KO, Song KJ. Cardiopulmonary resuscitation outcome of out-of-hospital cardiac arrest in lowvolume versus high-volume emergency departments: An observational study and propensity score matching analysis. *Resuscitation*. 2011;82(1):32-39.
- Stub D, Smith K, Bray JE, Bernard S, Duffy SJ, Kaye DM. Hospital characteristics are associated with patient outcomes following out-of-hospital cardiac arrest. *Heart*. 2011;97(18):1489-1494.
- Ro YS, Shin SD, Song KJ, et al. A comparison of outcomes of out-of-hospital cardiac arrest with non-cardiac etiology between emergency departments with low- and high-resuscitation case volume. *Resuscitation*. 2012;83(7):855-861.
- Powell ES, Khare RK, Courtney DM, Feinglass J. Volume of emergency department admissions for sepsis is related to inpatient mortality: results of a nationwide cross-sectional analysis. *Crit Care Med.* 2010;38(11):2161-2168.
- 40. Peelen L, de Keizer NF, Peek N, Scheffer GJ, van der Voort PH, de Jonge E. The influence of volume and intensive care unit organization on hospital mortality in patients admitted with severe sepsis: a retrospective multicentre cohort study. *Crit Care.* 2007;11(2):R40.
- Shahin J, Harrison DA, Rowan KM. Relation between volume and outcome for patients with severe sepsis in United Kingdom: retrospective cohort study. *BMJ*. 2012;344:e3394.
- 42. Zuber B, Tran T-C, Aegerter P, et al; CUB-Réa Network. Impact of case volume on survival of septic shock in patients with malignancies. *Crit Care Med.* 2012;40(1):55-62.
- Banta JE, Joshi KP, Beeson L, Nguyen HB. Patient and hospital characteristics associated with inpatient severe sepsis mortality in California, 2005-2010. *Crit Care Med.* 2012;40(11):2960-2966.
- Walkey AJ, Wiener RS. Hospital case volume and outcomes among patients hospitalized with severe sepsis. *Am J Respir Crit Care Med.* 2014;189(5):548-555.
- Cross DT III, Tirschwell DL, Clark MA, et al. Mortality rates after subarachnoid hemorrhage: variations according to hospital case volume in 18 states. J Neurosurg. 2003;99(5):810-817.
- 46. Nuño M, Patil CG, Lyden P, Drazin D. The effect of transfer and hospital volume

in subarachnoid hemorrhage patients. *Neurocrit Care*. 2012;17(3):312-323.

- Shen HN, Lu CL, Li CY. The effect of hospital volume on patient outcomes in severe acute pancreatitis. *BMC Gastroenterol.* 2012;12:112.
- Ananthakrishnan AN, McGinley EL, Saeian K. Effect of hospital volume and teaching status on outcomes of acute liver failure. *Liver Transpl.* 2008;14(9): 1347-1356.
- 49. Vaara ST, Reinikainen M, Kaukonen KM, Pettilä V; Finnish Intensive Care Consortium. Association of ICU size and annual case volume of renal replacement therapy patients with mortality. *Acta Anaesthesiol Scand*. 2012;56(9):1175-1182.
- Dimick JB, Pronovost PJ, Cowan JA, Lipsett PA. Surgical volume and quality of care for esophageal resection: do highvolume hospitals have fewer complications? Ann Thorac Surg. 2003;75(2): 337-341.
- Dimick JB, Pronovost PJ, Lipsett PA. The effect of ICU physician staffing and hospital volume on outcomes after hepatic resection. J Intensive Care Med. 2002;17(1):41-47.
- 52. Giles KA, Hamdan AD, Pomposelli FB, Wyers MC, Dahlberg SE, Schermerhorn ML. Population-based outcomes following endovascular and open repair of ruptured abdominal aortic aneurysms. *J Endovasc Ther*. 2009;16(5):554-564.
- 53. Joseph B, Morton JM, Hernandez-Boussard T, Rubinfeld I, Faraj C, Velanovich V. Relationship between hospital volume, system clinical resources, and mortality in pancreatic resection. *J Am Coll Surg*, 2009;208(4):520-527.
- 54. Knipp BS, Deeb GM, Prager RL, Williams CY, Upchurch GR Jr, Patel HJ. A contemporary analysis of outcomes for operative repair of type A aortic dissection in the United States. Surgery. 2007;142(4):524-528.
- Kuo EY, Chang Y, Wright CD. Impact of hospital volume on clinical and economic outcomes for esophagectomy. *Ann Thorac Surg.* 2001;72(4): 1118-1124.
- Macomber CW, Shaw JJ, Santry H, et al. Centre volume and resource consumption in liver transplantation. *HPB* (*Oxford*). 2012;14(8):554-559.
- Gabler NB, Ratcliffe SJ, Wagner J, et al. Mortality among patients admitted to strained intensive care units. *Am J Respir Crit Care Med.* 2013;188(7):800-806.
- Wunsch H, Angus DC, Harrison DA, et al. Variation in critical care services across North America and Western Europe. *Crit Care Med.* 2008;36(10): 2787-2793.
- Wunsch H, Linde-Zwirble WT, Harrison DA, Barnato AE, Rowan KM, Angus DC. Use of intensive care services during terminal hospitalizations in England and the United States. *Am J Respir Crit Care Med.* 2009;180(9):875-880.